



Invitation to the 2026 Annual General Meeting of
Shareholders of
Singha Estate Public Company Limited

Monday, 27 April 2026, at 1:00 p.m.

By Electronic Means

Singha Estate Public Company Limited shall convene the 2026 Annual General Meeting of Shareholders by electronic means (e-Meeting only).

Please study the details on “Guidelines, Methods and Procedures for Attending the Annual General Meeting of Shareholders via Electronic Means (e-Meeting)” prior to the meeting date.

The Company would appreciate your kind cooperation in refraining from visiting the Company’s office.

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(English translation)

ComSec-02/2026/003

27 March 2026

Subject: Invitation to 2026 Annual General Meeting of Shareholders

To: Shareholders

Singha Estate Public Company Limited

Enclosures:

1. 2025 Annual Report (Form 56-1 e-One Report) in QR Code format
2. Profiles of the Nominated Directors to Replace Those Who Retire by Rotation (Material for Agenda 4)
3. Criteria for Director Nomination and Definition of Independent Director (Material for Agenda 4)
4. Profiles of the Proposed Auditors for the Year 2026 (Material for Agenda 6)
5. Guidelines, Method and Procedure for Attending the Annual General Meeting of the Shareholders via Electronic Means (e-Meeting)
6. Guidelines for Appointment of Proxy, Documents Required for Attending the Shareholders' Meeting via Electronic Means (e-Meeting), Vote Casting and Vote Counting
7. List of the Independent Directors Proposed by the Company to Serve as a Proxy for Shareholders
8. The Company's Articles of Association Concerning the Shareholders' Meeting
9. Proxy Form A, Proxy Form B and Proxy Form C
10. QR Code Downloading Procedures
11. Privacy Notice for the Shareholders' Meeting

The Board of Directors' Meeting No. 1/2026 of Singha Estate Public Company Limited (the "Company") held on 27 February 2026 passed the resolutions to convene the 2026 Annual General Meeting of Shareholders on **Monday, 27 April 2026, at 1:00 p.m. by electronic means (e-Meeting Only)**, in accordance with the conditions and guidelines under laws on electronic meeting, including and other relevant laws and regulations.

In determining agenda items to be discussed at the 2026 Annual General Meeting of Shareholders, the Company announced on its website an invitation for the shareholders to propose meeting agenda in advance from 30 September 2025 to 31 January 2026. However, there was no agenda proposed by the shareholders during such period. The Company, therefore, would like to notify you of the agenda items to be considered at the 2026 Annual General Meeting of Shareholders prescribed, as follows:

Agenda 1 **To consider and acknowledge the report on the Company's operating performance for the year 2025**

Facts and rationales:

The Company has summarized its 2025 operating performance along with the significant milestones occurring during the year as appeared in the 2025 Annual Report (Form 56-1 e-One Report) under sections "Material changes and developments" and "Management discussion and analysis (MD&A)", which are downloadable via QR Code, detail as shown in Enclosure 1.

Board of Directors' opinion:

The Board of Directors deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders acknowledge the report on the Company's 2025 operating performance.

Remark:

This agenda item is for acknowledgment, and no casting vote shall be required.

Agenda 2 **To consider and approve the Company's financial statements for the fiscal year ended 31 December 2025**

Facts and rationales:

Section 112 of Public Limited Companies Act B.E. 2535 (1992) (as amended) ("PLC Act") and Article 59 of the Company's Articles of Association require that a company must prepare balance sheet and profit and loss statements at its fiscal year-end to propose to an annual general meeting of the shareholders for consideration and approval, whereby the board of directors must propose such balance sheet, including profit and loss statements to auditor for auditing before proposing to the shareholders' meeting.

Audit Committee's opinion:

The Audit Committee had considered the Company's financial statements for the fiscal year ended 31 December 2025, which have been audited by the certified auditor and deemed that they were accurate, credible, and complete, with adequate information disclosed.

Board of Directors' opinion:

The Board of Directors considered such financial statements and indifferently opined from those of the Audit Committee. Therefore, it is deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the Company's financial statements for the fiscal year ended 31 December 2025, which were audited by the Company's certified auditor with unqualified opinion and reviewed by the Audit Committee. Details are shown in the 2025 Annual Report (Form 56-1 e-One Report) under sections "Independent Auditor's Report", "Financial Statements" and "Notes to Financial Statements", which are downloadable via QR Code as detailed in Enclosure 1.

Remark:

The resolution of this agenda item requires the majority vote of the shareholders attending the meeting and casting their votes, excluding abstentions from the calculation base.

Agenda 3 To consider and approve the dividend payment for the year 2025

Facts and rationales:

Section 115 of the PLC Act and Article 51 of the Company's Articles of Association require that the company is restricted to pay dividends only from profit and so long as the company has accumulated loss. Moreover, the dividend payment must be approved by the shareholder's meeting. In this regard, the Company set its policy to pay dividends at a rate of not less than 40 percent of the net profit after corporate income tax, legal reserve, and other provisions. Dividend payout can be varied depending on performance outcomes, business expansion plans, liquidity, necessity, and other suitable future factors. The Board of Directors is authorized to consider and opine on such matter and propose to the shareholders' meeting for the utmost interest of the Company and shareholders.

With reference to the Company's financial statements for the fiscal year ended 31 December 2025, the Company recorded net profit after corporate income tax in the amount of THB7,265,277 according to the Company's separate financial statements, whereby no accumulated loss has been recorded. In this respect, Section 116 of the PLC Act and Article 54 of the Company's Articles of Association require that the company must appropriate at least 5 percent of its annual net profit less the accumulated loss carried forward (if any) as a legal reserve until such legal reserve triggers a minimum of not less than 10 percent of the company's registered capital. The Board of Directors' Meeting No. 1/2026, held on 27 February 2026, passed resolution on approving the Company to appropriate net profit from its 2025 operating performance as the legal reserve in the amount of THB363,264, equivalent to 5 percent of the net profit from the Company's 2025 operating performance. After setting aside the net profit as the legal reserve, the Company shall remain the legal reserve of THB22,617,119, equivalent to 0.33 percent of the Company's registered capital.

Post-allocation of the net profit as the legal reserve, the Company shall remain net profit from its 2025 operating performance according to the Company's separate financial statements in the amount of THB6,902,013 with no accumulated loss recorded. In addition, the Company has unappropriated retained earnings pursuant to the Company's separate financial statements in the amount of THB402,512,650, thereby enabling the Company to make the dividend payment in accordance with the Company's dividend payment policy. Therefore, it is deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the dividend payment for the year 2025 from unappropriated retained earnings pursuant to the separate financial statements, at the rate of THB0.015 per share (1.5 Satang per share), in the total amount of not exceeding THB102,805,791, representing 41.81 percent of the net profit in accordance with the Company's

consolidated financial statements after adjustments, which shall be in compliance with the Company's dividend payment policy. Comparison of dividend payment for the year 2025 with 2 preceding years is as follows:

Items	Fiscal Year Ended 31 December		
	2025	2024	2023
Total number of shares (shares)	6,853,719,395	6,853,719,395	6,853,719,395
Net profit (loss) from consolidated financial statements (THB million)	(1,966.16)	114.95	240.11
Net profit from separate financial statements (THB million)	7.27	11.05	154.10
Legal reserve (THB million)	0.36	0.55	7.71
Profit payable to dividends (THB million)	6.90	10.50	146.40
Unappropriated retained earnings from separate financial statements (THB million)	402.51	464.15	487.82
Dividend per share (THB per share)	0.015	0.01	0.015
Total dividends payout (THB million)	102.81	68.54	102.81
Dividend payout ratio according to the net profit from the Company's consolidated financial statements after adjustments ¹⁾ (percentage)	41.81	94.54	45.12

Remark:

1) Net profit in accordance with the Company's consolidated financial statements after adjustments for the fiscal year ended 31 December 2023, the fiscal year ended 31 December 2024 and the fiscal year ended 31 December 2025, were at THB227.83 million, THB72.49 million and THB245.88 million, respectively.

Details on the tax credit claims for the dividend by the individual shareholders under the criteria of Section 47 bis of the Revenue Code is that the dividend of THB0.015 per share (1.5 Satang per share) payable from the Company's net profit after 20 percent corporate income tax, individual shareholders are entitled to claim tax credit at the rate of 20/80 times of the dividends received.

However, the rights to receive the dividends remain uncertain as it requires prior approval from the 2026 Annual General Meeting of Shareholders and any shareholders who are disqualified to receive dividends pursuant to applicable laws shall not be entitled to receive such dividends.

Board of Directors' opinion:

The Board of Directors considered the Company's performance outcomes, business expansion plans, liquidity, necessity, and other suitable future factors, including cash flow, and deemed appropriate to propose the

following significant matters relating to the dividend payment for the year 2025 to the 2026 Annual General Meeting of Shareholders:

- 1) To acknowledge the appropriation of net profit from the Company's 2025 operating performance as the legal reserve in the amount of THB363,264, equivalent to 5 percent of the net profit from the Company's 2025 operating performance. After setting aside the net profit as the legal reserve, the Company shall remain the legal reserve of THB22,617,119, equivalent to 0.33 percent of the Company's registered capital.
- 2) To approve the dividend payment for the year 2025 from unappropriated retained earnings pursuant to the separate financial statements at the rate of THB0.015 per share (1.5 Satang per share) to the Company's shareholders, totaling THB102,805,791. With this respect, the Company set a record date for determining the shareholders who are entitled to receive the dividends on 16 March 2026 and the dividend payment date on 18 May 2026. However, the rights to receive the dividends remain uncertain as it requires the prior approval from the 2026 Annual General Meeting of Shareholders and any shareholders who are disqualified to receive dividends pursuant to applicable laws shall not be entitled to receive such dividends.

Remark:

The resolution of this agenda item requires the majority vote of the shareholders attending the meeting and casting their votes, excluding abstentions from the calculation base.

Agenda 4 To consider and approve the election of directors to replace those who retire by rotation for the year 2026

Facts and rationales:

Section 71 of the PLC Act and Article 18 of the Company's Articles of Association require that at least one-third (1/3) of the total number of directors must retire from his/her director office by rotation at every annual general meeting of shareholders and if it should be impossible for the number of directors to be divided into 3, the nearest number to one-third (1/3) shall be applied, whereby any directors holding longest term shall retire. However, any directors retiring by rotation may be re-elected.

Currently, the Company has 10 directors, and the 3 following directors are due to retire by rotation at the 2026 Annual General Meeting of Shareholders:

Name	Position	Terms of directorship until this retirement ¹
1) Mr. Petipong Pungbun Na Ayudhya	Independent Director Chairman of the Board of Directors	9 year 6 months
2) Mr. Prasan Chuaphanich	Independent Director Chairman of the Audit Committee	3 years 9 months
3) Mr. Voravud Bhirombhakdi	Director Member of the Corporate Governance and Sustainable Development Committee	3 years 3 months

Remark:

The terms of office of each director are started recording from their first appointments as the Company's directors, i.e. (1) the appointment of Mr. Petipong Pungbun Na Ayudhya effective on 12 October 2016, (2) the appointment of Mr. Prasan Chuaphanich effective on 8 July 2022 and (3) the appointment of Mr. Voravud Bhirombhakdi effective on 27 January 2023.

Also, to promote compliance with the good corporate governance principles, including elevating rights and equitable treatment of shareholders, the Company had invited minor shareholders to nominate candidate(s) with qualifications pursuant to the PLC Act and the Securities and Exchange Act B.E. 2535 (1992) (as amended) the ("Securities and Exchange Act") to be elected as the Company's directors, during 30 September 2025 to 31 January 2026. However, no nomination of the Company's director was proposed by any shareholders.

The Nomination and Remuneration Committee's opinion:

The Nomination and Remuneration Committee had thoroughly and carefully considered the appropriateness of each nominated person by taking into account several factors, i.e. board diversity, suitability and qualifications conforming with the Company's business strategies and directions, including skills necessary and lacking in the Board of Directors, through the board skill matrix. The Nomination and Remuneration Committee considered qualifications of those 3 directors who would be due to retire by rotation and deemed that they equipped with appropriate competencies, experience and expertise which were beneficial to the Company's operation, including being qualified and possessing no forbidden characteristics under the PLC Act, the Securities and Exchange Act and other relevant notifications as well as the Company's Articles of Association and criteria of director nomination. In addition, the independent director is qualified under the Company's definition of independent director which is more stringent than minimum requirement of the notification of the Capital Market Supervisory Board, the criteria of director nomination and definition of independent director appeared in Enclosure 3.

Therefore, the Nomination and Remuneration Committee nominated the 3 following directors, namely (1) Mr. Petipong Pungbun Na Ayudhya, (2) Mr. Prasan Chuaphanich and (3) Mr. Voravud Bhirombhakdi to be re-elected as the Company's directors for another term. Profiles of the nominated directors to replace those who retire by rotation are shown in Enclosure 2.

Board of Directors' opinion:

The Board of Directors (by disinterested directors) has thoroughly considered and deemed that the candidates nominated by the Nomination and Remuneration Committee had due qualifications required by the PLC Act, the Securities and Exchange Act as well as the Company's Articles of Association and criteria of director nomination. Also, each candidate nominated is equipped with competencies, experience, expertise and being able to devote their time and expertise to the utmost benefits of the Company, shareholders and all groups of stakeholders. Thus, they are suitable to be the Company's directors. Furthermore, the nominated candidates as the independent directors are capable of independently expressing their opinion and are duly qualified under the related criteria. Although Mr. Petipong Pungbun Na Ayudhya has held independent directorship in the Company for a consecutive period of 9 years and 6 months, his extensive knowledge and experience are considered highly beneficial to the Company's business operations. Combined with his dedication of knowledge, expertise, and experience—as well as his independent opinions and consistent performance of duties with responsibility, due care, and integrity throughout his tenure as a director—it is deemed that the nomination of Mr. Pitipong Pungbun Na Ayudhya for re-election as a director of the Company for another term will be of significant benefit to the Company. Therefore, it is deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders re-elect the 3 following directors, namely (1) Mr. Petipong Pungbun Na Ayudhya, (2) Mr. Prasan Chuaphanich and (3) Mr. Voravud Bhirombhakdi as the Company's directors for another term, where Mr. Petipong Pungbun Na Ayudhya and Mr. Prasan Chuaphanich shall resume as the Company's independent directors.

Remark:

The resolution of this agenda requires the majority vote of the shareholders attending the meeting and casting their votes, excluding abstentions from the calculation base. The Company shall arrange the voting in this agenda item at the 2026 Annual General Meeting of Shareholders for each candidate on an individual basis.

Agenda 5 To consider and approve the determination of directors' remuneration for the year 2026

Facts and rationales:

Section 90 of the PLC Act and Article 35 of the Company's Articles of Association require that the remuneration for directors shall be approved by the shareholders' meeting with a vote of not less than two-thirds (2/3) of the total number of votes of shareholders who attend the meeting.

The Nomination and Remuneration Committee's opinion:

The Nomination and Remuneration Committee considered the remuneration of directors by taking into account the rate commensurate with the directors' responsibilities and performances along with the linkage of the remuneration and the Company's overall performance as well as comparing with peer companies listed in the Stock and Exchange of Thailand (the "SET") in similar market capitalization and other companies of same business nature and similar size. Therefore, it is deemed appropriate that the Board of Directors shall propose that the 2026 Annual General Meeting of Shareholders consider and approve the determination of directors' remuneration for year 2026 to remain at the same rate as the previous year. The details of which are as follows:

1) Remuneration of the Board of Directors

	Remuneration Rate	
	2026 (Proposed Year)	2025
Board of Directors		
Fixed remuneration	THB/person/month	THB/person/month
Chairman	100,000	100,000
Director	40,000	40,000
Meeting allowance	THB/person/attendance	THB/person/attendance
Chairman	50,000	50,000
Director	30,000	30,000
Other privileges	Accommodation and service at S Group's hotels under the limit of not exceeding THB100,000/person/year	Accommodation and service at S Group's hotels under the limit of not exceeding THB100,000/person/year
Bonus	Not exceeding 0.5 percent of the total dividend payout amount for the whole board and in average of not exceeding THB3 million/person/year for each director, where the Chairman of the Board of Directors is entitled to receive 25 percent higher than other directors	Not exceeding 0.5 percent of the total dividend payout amount for the whole board and in average of not exceeding THB3 million/person/year for each director, where the Chairman of the Board of Directors is entitled to receive 25 percent higher than other directors

2) Remuneration of sub-committees

	Remuneration Rate	
	2026 (Proposed Year)	2025
Audit Committee		
Fixed remuneration	THB/person/month	THB/person/month
Chairman	40,000	40,000
Member	30,000	30,000
Meeting allowance	THB/person/attendance	THB/person/attendance
Chairman	30,000	30,000
Member	20,000	20,000
Executive Committee		
Fixed remuneration	THB/person/month	THB/person/month
Chairman	80,000	80,000
Member	None	None
Meeting allowance	THB/person/attendance	THB/person/attendance
Chairman	30,000	30,000
Non-executive member	20,000	20,000
Executive member	None	None
Risk Management Committee		
Fixed remuneration	None	None
Meeting allowance	THB/person/attendance	THB/person/attendance
Chairman	30,000	30,000
Member	20,000	20,000
Nomination and Remuneration Committee		
Fixed remuneration	None	None
Meeting allowance	THB/person/attendance	THB/person/attendance
Chairman	30,000	30,000
Member	20,000	20,000
Corporate Governance and Sustainable Development Committee		
Fixed remuneration	None	None
Meeting allowance	THB/person/attendance	THB/person/attendance
Chairman	30,000	30,000
Member	20,000	20,000

Board of Directors' opinion:

The Board of Directors considered through the recommendation of the Nomination and Remuneration Committee and deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the directors' remuneration for the year 2026, as proposed in all respects.

Remark:

The resolution for this agenda item requires a vote of not less than two-thirds (2/3) of the total number of shareholders attending the meeting, including abstentions in the calculation base.

Agenda 6 To consider and approve the appointment of auditors and the determination of audit fee for the year 2026

Facts and rationales:

Sections 120 of the PLC Act, including Articles 62 and 63 of the Company's Articles of Association require that the auditors must be appointed and the audit fee must be determined at every annual general meeting of shareholders.

Audit Committee's opinion:

The Audit Committee has selected the Company's auditors according to the criteria stipulated in the PLC Act and the relevant notifications of the Capital Market Supervisory Board. In making this selection, the Audit Committee considered the performance of the auditors from EY Office Company Limited ("EY") during the past year and deemed that EY performed their duties with responsibility, independence and equipped with knowledges and experience in auditing and had a good understanding in the Company's business nature. Therefore, it is deemed appropriate to table to the Board of Directors for further proposing to the 2026 Annual General Meeting of Shareholders for consideration and approval of an appointment of auditors from EY as the Company's auditors for the year 2026, with a list of following auditors who may audit and opine on the Company's financial statements for the fiscal year ending 31 December 2026:

- 1) Mr. Chatchai Kasemsrithanawat Certified Public Accountant No. 5813 (who has been a certified signatory of the Company's financial statements for two years, since 2024), and/or
- 2) Ms. Watoo Kayankannavee Certified Public Accountant No. 5423 (who has never been a certified signatory of the Company's financial statements)
- 3) Mr. Napop Thanawitchayakarn Certified Public Accountant No. 10266 (who has never been a certified signatory of the Company's financial statements)

In the event any proposing auditors are unable to perform their duties, the Company shall allow other auditors from EY to perform the duty in replacement.

In this respect, the nominated auditors do not have any relationship and conflict of interest with the Company, subsidiaries, managements, major shareholders or related persons of the foregoing parties, and shall independently perform their duties in auditing and opine the Company's financial statements. They have been certified by the Office of Securities and Exchange Commission (the "SEC Office"). None of them have performed as the Company's auditor for 7 fiscal years. In this regard, the proposed auditors are fully qualified according to the relevant notifications of the Capital Market Supervisory Board, the details of all 3 auditor's profiles from EY, are provided in Enclosure 4.

Furthermore, the Audit Committee considered the audit fee for the fiscal year ending 31 December 2026 and opined that the proposed fee is reasonable with quality and scope of audit work, and deemed appropriate to table to the Board of Directors for further proposing to the 2026 Annual General Meeting of Shareholders for consideration and approval of determination of the Company's audit fee for the fiscal year ending 31 December 2026 in the amount of not exceeding THB3,090,000, which is equivalent to the Company's audit fee proposed in the preceding accounting period. The details of which are as follows:

Audit Fee	2026 (Proposed Year)	2025	Variation
Audit fee (Only for the Company and excluding the audit fee of subsidiaries and associated companies)	Not exceeding THB3,090,000	Not exceeding THB3,090,000	-

Non-audit fee and out-of-pocket expense for the fiscal year ending 31 December 2026 will be paid to EY upon actual basis.

For the fiscal year ended 31 December 2025, the Company and its subsidiaries, including offshore subsidiaries paid the non-audit fee to EY Group in the total amount of THB446,768.

In addition, the Company's subsidiaries, excluding companies listed in the SET and offshore companies, have appointed EY auditors as their auditors for the fiscal year ending 31 December 2026. The auditors appointed are the same as those of the Company, with the audit fee in the approximate amount of THB2,470,000, excluding non-audit fee and out-of-pocket expenses which will be paid to EY upon actual basis, which is equivalent to the subsidiaries' audit fee proposed in the preceding accounting period.

Board of Directors' opinion:

The Board of Directors considered and agreed with the recommendation of the Audit Committee. Therefore, it is deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the appointment of the auditors, namely Mr. Chatchai Kasemsrithanawat (Certified Public Accountant No. 5813) and/or Ms. Watoo Kayankannavee (Certified Public Accountant No. 5423) and/or Mr. Napop Thanawitchayakarn

(Certified Public Accountant No. 10266) as the Company's auditors and the determination of audit fee for the year 2026 in the amount of not exceeding THB3,090,000 in exclusive of other actual payable non-audit fee and out-of-pocket expense which will be paid to EY upon actual basis. In addition, it is deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders acknowledge the appointment of auditors and determination of audit fee of the Company's subsidiaries (excluding listed companies in the SET and offshore companies), which is the same audit firm as the Company, in alignment with the opinions of the Audit Committee.

Remark:

The resolution of this agenda requires the majority vote of the shareholders attending the meeting and casting their votes, excluding abstentions from the calculation base.

Agenda 7 To consider other business (if any)

The Company set the record date to determine the shareholders who are entitled to attend the 2026 Annual General Meeting of Shareholders on 16 March 2026 and would like to cordially invite the shareholders to attend the 2026 Annual General Meeting of Shareholders, which will be held on Monday, 27 April 2026, at 1:00 p.m., via electronic means (e-Meeting only; no physical meeting venue shall be provided). The Company shall conduct the 2026 Annual General Meeting of Shareholders by using the registration, vote casting, query submission and vote counting via electronic means, whereby a representative(s) from the Company's auditor shall be invited to attend the 2026 Annual General Meeting of Shareholders, and a representative(s) from the Company's legal advisor to monitor the voting and meeting procedures to ensure transparency, including conformity with relevant laws and good corporate governance practices as well as the compliance with the relevant regulations on the shareholders' meeting and the electronic meeting.

Shareholders who wish to attend the e-Meeting in person or wish to appoint proxy to attend the e-Meeting on his/her behalf, please study the guidelines, method and procedures for attending the annual general meeting of the shareholders via electronic means (e-Meeting) as detailed in Enclosure 5, and the guidelines for appointment of proxy, documents required for attending the shareholders' meeting via electronic means (e-Meeting), vote casting and vote counting as detailed in Enclosure 6.

Shareholders may consider appointing one of the Company's independent directors, as listed in Enclosure 7, to attend the meeting and cast votes on their behalf. In addition, shareholders may also utilize the "e-Proxy Voting" service provided by Thailand Securities Depository Company Limited as another registration channel through the Investor Portal system at <https://ivp.tsd.co.th/signin>. The Company shall prepare stamp duty to be affixed to the proxy form to facilitate shareholders in appointing proxies in any form.

The e-Request for username, password and URL link to attend the 2026 Annual General Meeting of Shareholders shall be available on Thursday, 16 April 2026 towards the adjournment of the 2026 Annual

General Meeting of Shareholders. Thereafter the usernames and passwords are successfully generated, the shareholders shall be eligible to register their attendance to the 2026 Annual General Meeting of Shareholders on the date of the 2026 Annual General Meeting of Shareholders (Monday, 27 April 2026) from 11:00 p.m. onwards.

Available on Thursday, 16 April 2026 towards the adjournment of the 2026 Annual General Meeting of Shareholders, the shareholders or proxies may submit the application for obtaining username, password, and URL link for attending the meeting through e-Request at <https://sent.inventech.co.th/S295114R/#/homepage> or the QR Code.



Shareholders who wish to make inquires or experience any issue regarding registration or attendance at the meeting may contact at 02-931-9137 during 16 - 27 April 2026, at 8:30 a.m. – 5:30 p.m. (for business day only, excluding national and public holidays).

Any inquiries concerning clarification of the agenda items should be submitted to the Company Secretary Section, Corporate Affairs and Business Transformation Department in advance to be received by Friday, 24 April 2026 stating the shareholder's name, address, telephone number and email (if any) for contact to the following channels. The Company shall collect queries and answer such queries at the meeting which directly related to the agenda item of the meeting only. For other queries and recommendations, the Company shall disclose the summary of clarifications in the note to the minutes of the 2026 Annual General Meeting of Shareholders which shall be disclosed via the SET's disclosure channel and the Company's website within 14 days from the meeting date.

- 1) Submit to the Company via registered mail, kindly address to

Company Secretary Section,
Corporate Affairs and Business Transformation Department
Singha Estate Public Company Limited
No. 123 Suntowers Building, Building B, 40th Floor,
Soi Choei Phuang, Vibhavadi - Rangsit Road,
Chom Phon Subdistrict, Chatuchak District, Bangkok 10900
(Queries for the 2026 Annual General Meeting of Shareholders)

2) Email: company.secretary@singhaestate.co.th

Please be informed accordingly.

Yours faithfully,

By virtue of the Board of Directors' resolutions

- *Mr. Chairath Sivapornpan* -

(Mr. Chairath Sivapornpan)

Chief Executive Officer

Company Secretary Section,
Corporate Affairs and Business Transformation Department
Tel: 0 2050 5555 Ext. 512 – 515, 517

2025 Annual Report (Form 56-1 e-One Report)
in QR Code format



**Profiles of the Nominated Directors to Replace Those Who Retire by Rotation
(Material for Agenda 4)**

Name – Surname : Mr. Petipong Pungbun Na Ayudhya

Position : Independent Director
Chairman of the Board of Directors

Age : 78 years old

Educations

- Honorary Doctorate in Agricultural and Resource Economics, Kasetsart University
- Master of Public Administration (Development Administration), California State University, The United States of America
- Bachelor of Arts in Economics, Truman State University, The United States of America (Formerly known as Northeast Missouri State University)
- Bachelor of Law, Ramkhamhaeng University

Director Training Courses hosted by IOD

- Director Certification Program (DCP) Class of 285/2019
- Risk Management Program for Corporate Leaders (RCL) Class of 7/2017

Other Trainings

- Anti-Corruption: Trust Building Through Transparency and ESG Risks Oversight: Key Mechanism for Strengthening Corporate Defenses Seminar in 2025
- Leader Program Class of 12, Capital Market Academy
- National Defense Course Class of 33, National Defense College

Work experiences

Current Position in Other Listed Company: 1 company (Excluded directorship of the Company)

Period	Position	Name of Organization	Business Type
Present	Chairman of the Board of Directors	Patkol Public Company Limited	Cooler manufacture

Current Position in Other Company:

Period	Position	Name of Organization	Business Type
Present	Member of 7 th Chamber in Council of State	Office of the Council of State	Governmental body
Present	Chairman of the Committee for Verification Draft Legislations Development	The Secretariat of the Cabinet	Governmental body
Present	Advisor of the Board of Directors	Highland Research and Development Institute	Public organization
Present	Chairman	Biodiversity-Based Economy Development Foundation	Public organization
Present	Director	Pu Hai Properties Company Limited	Purchasing and sales on own account of non-residential estate

Type of Director Nominated for Election	Independent director
Securities Holding in the Company	<u>Common share (S)</u> None
Family Relation with Other Directors	None
Lawsuits in the 10 Preceding Years	None
Current Directorship/Executive Position in Other Listed Companies Potentially Having Conflict of Interest or in Competition with the Company	None
Meeting Attendance in the Preceding Year	Board of Directors : 9/10 meetings (90.00 percent)
First Appointment Date	12 October 2016
Number of Years in Office	9 years 6 months

**Profiles of the Nominated Directors to Replace Those Who Retire by Rotation
(Material for Agenda 4)**

Name – Surname : Mr. Prasan Chuaphanich
Position : Independent Director
 Chairman of the Audit Committee
Age : 73 years old

Educations

- Honorary Doctorate Degree in Accounting, Kasem Bundit University
- Bachelor Accountant (Second-Class Honors), Chulalongkorn University
- Diploma in Auditing, Chulalongkorn University
- Certified Public Accountant, Federation of Accounting Professions
- ASEAN Chartered Professional Accountant, Federation of Accounting Professions

Director training courses hosted by IOD

- Detection of Accounting Irregularities in fast growing business, The Role of Audit Committee Forum 2023
- Role of the Chairman Program (RCP) Class of 55/2023
- National Directors 2023 Conference, Delivering Net Zero Together
- Board Nomination and Compensation Program (BNCP) Class of 9/2020
- Director Leadership Certification Program (DLCP) Class of 0/2020 (Dry Run)
- Australian Governance Summit 2019
- National Director Conference 2019
- Board Matters and Trends Program (BMT) Class of 2/2017
- Financial Institution Governance Program (FGP) Class of 6/2013
- Director Certification Program (DCP) Class of 119/2009

Other trainings

- Anti-Corruption: Trust Building Through Transparency and ESG Risks Oversight: Key Mechanism for Strengthening Corporate Defenses Seminar in 2025
- Executive Management Program, Ivey School of Business, University of Western Ontario, Canada

- Leading Professional Services Firm, Harvard Business School, The United States of America
- Cyber Security and Technology Risk, The Siam Commercial Bank and PricewaterhouseCoopers ABAS Ltd.
- Cyber Resilience for Directors of Financial Institutions, Bank of Thailand
- Bangkok Sustainable Banking Forum 2019, Bank of Thailand
- Bank's Preparations for Compliance with Personal Data Protection Act (PDPA) and Cyber Security Act, Baker & McKenzie Ltd. and PricewaterhouseCoopers ABAS Ltd.

Work experiences

Current Position in Other Listed Company: 1 company (Excluded directorship of the Company)

Period	Position	Name of Organization	Business Type
Listed companies in The Stock Exchange of Thailand			
Present	<ul style="list-style-type: none"> - Director - Chairman of the Executive Committee - Member of the Group Control Committee - Member of the Nomination and Corporate Governance Committee 	SCB X Public Company Limited	Financial institution

Current Position in Other Company:

Period	Position	Name of Organization	Business Type
Present	<ul style="list-style-type: none"> - Director - Member of the Executive Committee 	The Siam Commercial Bank Public Company Limited	Financial institution
Present	Chairman of the Board of Directors	Auto X Company Limited	Other financial activities, not classified elsewhere
Present	<ul style="list-style-type: none"> - Chairman of the Board of Directors - Chairman of Nomination and Corporate Governance Committee 	Monix Company Limited	Loan and Credit Granting

Period	Position	Name of Organization	Business Type
Present	Expert Member on Accounting, Dumping and Subsidies Committee	Ministry of Commerce	Governmental body
Present	Member of the Finance and Property Management Committee	King Mongkut's University of Technology Thonburi	Academic institute
Present	Expert Member on Accounting	Public Sector Audit and Evaluation Committee	Governmental body
Present	Chairman, Audit Advisory Panel	The Securities and Exchange Commission	Governmental body
Present	Member, State Enterprise Director List Committee	Ministry of Finance	Governmental body
Present	Expert Member, Accounting Professions Regulatory Commission	Ministry of Commerce	Governmental body
Present	Director	State Enterprise Policy Office	Governmental body
Present	Expert Member, General Insurance Fund Management Committee	Ministry of Finance	Governmental body
2019 - 2025	<ul style="list-style-type: none"> - Independent Director - Chairman of the Audit Committee - Member of the Nomination and Remuneration Committee 	KEX Express (Thailand) Public Company Limited	Express delivery service
2022-2024	Director	SCB Data X Company Limited	Providing information system infrastructure services data analysis and processing for business
2020-2024	Expert Member	Public Organization Development and Promotion Committee	Governmental body

Period	Position	Name of Organization	Business Type
2020-2024	Expert Member, Life Insurance Fund Management Committee	Ministry of Finance	Governmental body
2020-2023	Member, Advisory Council to the Prime Minister	Office of the Prime Minister	Governmental body
2018-2023	Member, Screening Committee for State Enterprise Directors under the Board	State Enterprise Policy Office	Governmental body
2018-2023	Expert Member, Board of Directors, Thailand Arbitration Center	Ministry of Justice	Governmental body
2019 – 2022	Commissioner (Accounting)	The Securities and Exchange Commission	Governmental body
2016 – 2022	Member of the Mahidol University Internal Audit Committee	Mahidol University Council	Academic institute
2017 – 2021	Council Member	Thai Private Sector Collective Action Coalition against Corruption Council	Governmental body
2017 – 2021	Chairman	Thai Institute of Directors Association	Volunteer service organizations
2017 – 2021	Independent Director	Advanced Wireless Network Company Limited	Telephone & mobile telephone
2017 – 2021	<ul style="list-style-type: none"> - Independent Director - Member of the Audit and Risk Committee - Chairman of the Sustainable Development Committee 	Advanced Info Service Public Company Limited	Telecommunications
2017 – 2021	<ul style="list-style-type: none"> - Independent Director - Member of the Audit Committee - Chairman of the Nomination and Remuneration Committee 	Thai Solar Energy Public Company Limited	Production and distribution of electricity from solar and other renewable energy

Period	Position	Name of Organization	Business Type
2014 – 2020	- Commission Member by Expertise (Accounting) - Chairman of the Audit Committee	Office of Insurance Commission	Governmental body

Type of Director Nominated for Election

Independent director

Securities Holding in the Company

Common share (S) 50,000 shares, equivalent to 0.0007%
of total issued shares (held by spouse)

Family Relation with Other Directors

None

Lawsuits in the 10 Preceding Years

None

Current Directorship/Executive Position in Other Listed

None

Companies Potentially Having Conflict of Interest or
in Competition with the Company

Meeting Attendance in the Preceding Year

Board of Directors : 10/10 meetings (100.00 percent)
Audit Committee : 6/6 meetings (100.00 percent)

First Appointment Date

8 July 2022

Number of Years in Office

3 years 9 months

**Profiles of the Nominated Directors to Replace Those Who Retire by Rotation
(Material for Agenda 4)**

Name – Surname : Mr. Voravud Bhirombhakdi

Position : Director (Non-Executive Director)

Member of the Corporate Governance and Sustainable Development
Committee

Age : 53 years old

Educations

- Bachelor of Fine Art, Art Institute of Boston, Lesley University, The United State of America
- Diploma, Whitecliffe College of Arts and Design, New Zealand

Director training courses hosted by IOD

- None

Other trainings

- Anti-Corruption: Trust Building Through Transparency and ESG Risks Oversight: Key Mechanism for Strengthening Corporate Defenses Seminar in 2025

Work experiences

Current Position in Other Listed Company: None (Excluded directorship of the Company)

Current Position in Other Company:

Period	Position	Name of Organization	Business Type
Present	- Director - First Senior Executive Vice President	Boon Rawd Brewery Company Limited	Holding company
Present	Co-Chief Executive Officer	Boon Rawd Trading Company Limited	Beverage distribution
Present	Deputy Chief Executive Officer	Singha Worldwide Private Limited	Holding company
Present	Director	Muzik Move Company Limited	Music publishing activities
Present	Director	Khonkaen Brewery Company Limited	Manufacture of malt liquors and malt

Period	Position	Name of Organization	Business Type
Present	Director	CTG2002 Company Limited	Advertising activities
Present	- Director - Deputy Managing Director	Singha Corporation Company Limited	Holding company
Present	- Vice President - Member of Executive Committee	Cavallino Motors Company Limited	Automobile Sales
Present	Director	Brand Ventures Company Limited	Food and beverage distribution
Present	Director	Race Connection Company Limited	Retail of new motor vehicle parts and accessories
Present	Director	Singha Europe Company Limited	Capital venture
Present	Director	Cavallino Services Company Limited	Maintenance and repair of motor vehicle engines and other parts
Present	Director	Boonrawd Supply Chain Company Limited	Logistics service provider
Present	Director	Singha Worldwide International Company Limited	Beverage distribution
Present	Director	Air Chemicals Limited	Commercial Property Rental
Present	Director	Go Together Company Limited	Event organizer
Present	Director	EST Creator Company Limited	Holding Company
Present	Director	Quantum Power Company Limited	Electric power generation and transmission
Present	Director	Horizon Solar Company Limited	Electric power generation and transmission

Type of Director Nominated for Election

Director

Securities Holding in the Company

Common share (S) None

Family Relation with Other Directors

Cousin with Chayanin Debhakam, D.B.A.

Lawsuits in the 10 Preceding Years

None

Current Directorship/Executive Position in Other Listed Companies Potentially Having Conflict of Interest or in Competition with the Company	None
Meeting Attendance in the Preceding Year	Board of Directors : 8/10 meetings (80.00 percent) Corporate Governance and Sustainable Development Committee : 4/4 meetings (100.00 percent)
First Appointment Date	27 January 2023
Number of Years in Office	3 years 3 months

Criteria of Director Nomination and Definition of Independent Director (Material for Agenda 4)

Criteria and procedures

The Board of Directors has assigned the Nomination and Remuneration Committee to recruit and nominate persons equipped with appropriate qualifications specified in the Securities and Exchange Act B.E. 2535 (1992) (as amended), including other applicable laws and in accordance with the Company's defined qualifications. Then, a short list shall be proposed to the Board of Directors' meeting and/or the shareholders' meeting for consideration and appointment (as the case maybe) in accordance with the Company's Articles of Association. In so doing, the Nomination and Remuneration Committee shall consider through the following sources:

- An opportunity given for shareholders to nominate candidates for directors election prior to the annual general meeting of shareholders, pursuant to the criteria and terms announced on the Company's website. For the 2026 Annual General Meeting of Shareholders, the Company allowed shareholders an opportunity to nominate candidates to be elected as the Company's directors from 30 September 2025 to 31 January 2026;
- Qualified persons recommended by the Company's executives, directors, and reliable external sources, including director pool obtained from Thai Institute of Directors (IOD);
- Qualified persons recommended by the professional firms; and
- An opportunity given for directors to nominate qualified persons.

The Nomination and Remuneration Committee annually reviews the directors' skills and characteristics together with the overall composition of the Board of Directors conforming to the Company's strategy and business direction. Then, the Board Skill Matrix is tabled annually for consideration of the gap of necessary skills and set-up of nomination criteria. In such reviews, the Nomination and Remuneration Committee also considers the diversity, competency and experience which will be beneficial to the Company, regardless of gender, age, religious, race, nationality and origin which would limit qualifications of the Company's director.

1. Vacancy of director's office caused by retirement by rotation

When a position becomes vacant resulting from retirement by rotation, the Nomination and Remuneration Committee shall nominate and consider candidates equipped with qualifications suitable for the Company's director and propose them to the Board of Directors for seeking approval from the annual general meeting of shareholders, respectively. As for directors' reappointment for another term, the Nomination and Remuneration Committee shall consider several factors, including performance outcomes, historical records of meeting attendance and participation, and support given to the Board of Directors activities. For an independent director, his or her independence in expression of opinion at the meeting, also performing of duty shall also be taken into account.

The election of directors shall conform to the Company's Articles and Association and those of relevant laws, which must be transparent and clear. Below are the criteria and procedures of directors' election at a shareholders' meeting:

- 1) In voting for the election of director, each shareholder's votes equal his or her number of shares held, one share per one vote.
- 2) In voting for the election of director, it shall be done for individual nominees, for which each shareholder is to exercise his or her entire votes for individual directors, one by one.
- 3) To pass the resolution for election of director, it requires a simple majority vote of the shareholders who attend the meeting and entitle to vote.
- 4) Those that secure the highest votes in descending order shall be elected as the director up to the number of directors required to be elected at such meeting. Should there be more than one person with equal votes for a given position, the chairman of the meeting shall have a casting vote.

2. Vacancy of director's office caused by any reasons other than the retirement by rotation

The Nomination and Remuneration Committee will consider the necessary skills which are still lacking in the Board of Directors, and then recruit and nominate a person equipped with appropriate qualifications in line with the Company's strategy and business direction to propose to the next Board of Directors' meeting for consideration and appointment in replacement of the vacancy and the director in replacement shall entitle to hold an office only for a period of remaining term of director office. The appointment of the director in replacement of the vacant director office requires a resolution of the Board of Directors' meeting passing by an affirmative vote of not less than three-fourths of the total remaining directors. Unless the term of the vacant director office remains less than two months, it must be proposed to the shareholders' meeting for consideration and appointment.

3. Increase of number of directors and appointment of new director

Pursuant to Section 75 within the compulsory of Section 83 of the Public Limited Companies Act B.E. 2535 (1992) (as amended) and Article 21 of the Company's Article of Association, the Board of Directors is authorized to appoint a person to hold the directorship for only one case, i.e. a director resigns from the position and his/her remaining term is more than 2 months. Therefore, the increase of directors' number does not fall under the authorities of the Board of Directors and requires an approval from the Company's shareholders' meeting. The resolution for matter regarding the increase of number of directors and appointment of new director requires a simple majority vote of the shareholders attending the meeting and casting their votes.

Definition of independent director

Independent director must be completely qualified as determined by the Capital Market and Supervisory Board and be able to protect the benefits of all shareholders equally in order to avoid conflict of interest. Moreover, they must also be able to express their opinions independently at the Board of Directors' meetings. The Company has set out the qualifications of independent directors, as follows:

- 1) Holding not exceeding 0.5% of the total number of shares with voting rights of the Company, its parent company, subsidiaries, associated companies, major shareholder or controller, including shares held by related persons of such independent directors.
- 2) Neither being nor used to be an executive director, employee, staff, advisor on the regular payrolls; or controllers of the Company, its parent company, subsidiaries, associated companies, same-level subsidiaries, major shareholders or controlling persons of the Company, unless the foregoing status has ended for not less than two years.
- 3) Neither being a blood-related person nor a legal-related person who registers as father, mother, spouse, sibling, and child, including spouse of child to other director, executive, major shareholder, controlling persons, or nominee for director, executive or controller of the Company or its subsidiaries.
- 4) Neither having nor used to have a business relationship with the Company, its parent company, subsidiaries, associated companies, major shareholders or controlling persons in the manner which may interfere with his/her independent judgment; and neither being nor used to be a significant shareholder or controlling person of any person having a business relationship with the Company, its parent company, subsidiaries, associated companies, major shareholders or controlling persons of the Company, unless the foregoing relationship has ended for not less than two years.

The business relationship in the first paragraph includes any normal business transaction, rental or lease of immovable property, transaction relating to assets or services; or granting or receiving financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in the amount of 3% or more of the net tangible assets of the Company or THB20 million or more, whichever is lower. The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board. The consideration of such indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the person commences.

- 5) Neither being nor used to be an auditor of the Company, its parent company, subsidiaries, associated companies, major shareholders or controlling persons of the Company, and not being a significant shareholder, controller, or partner of an audit firm, which employs auditors of the Company, its parent company, subsidiaries, associated companies, major shareholders or controlling persons of the Company, unless the foregoing relationship has ended for not less than two years.
- 6) Neither being nor used to be a provider of any professional services including those as legal advisor or financial advisor who receives service fees exceeding THB2 million per year from the Company, its parent company, subsidiaries, associated companies, major shareholders or controlling person of the Company, and not being a significant shareholder, controller or partner of the provider of professional services, unless the foregoing relationship has ended for not less than two years.
- 7) Not being a director appointed as representative of directors of the Company, major shareholder or shareholder who is related to major shareholder.
- 8) Not undertaking any business in the same nature and in competition to the business of the Company or its subsidiaries or not being a significant partner in a partnership or being an executive director,

employee, staff, advisor on the regular payrolls or holding shares exceeding 1% of the total voting shares of other company which undertakes business in the same nature and in competition to the business of the Company or its subsidiaries.

- 9) Not having any other characteristics which cause the inability to express independent opinions with regard to the Company's business operations.

Profiles of the Proposed Auditors for the Year 2026

(Material for Agenda 6)

1. Mr. Chatchai Kasemsrithanawat (Certified Public Accountant No. 5813)

Position	- Partner (Audit Department)
Education profiles	- Master's degree in Business Administration, Chulalongkorn University - Bachelor's degree in Accounting, Thammasat University
Professional qualifications	- Certified Public Accountant (Thailand) - Auditor approved by the Office of Securities and Exchange Commission of Thailand
Professional Experience	More than 29 years of audit working experience with EY Office Company Limited serving clients in a wide range of industries including listed companies and other limited companies both domestic and overseas. He has great expertise in the business of real estate development, construction, manufacturing and trading, service, and power sectors

2. Ms. Watoo Kayankannavee (Certified Public Accountant (Thailand) No. 5423)

Position	- Partner (Audit Department)
Education profiles	- Master's degree in Accounting, Chulalongkorn University - Bachelor's degree in Accounting, Chulalongkorn University
Professional qualification	- Certified Public Accountant (Thailand) - Auditor approved by the Office of Securities and Exchange Commission of Thailand
Working experience	More than 30 years of audit working experience with EY Office Company Limited serving clients in a wide range of industries including listed companies and other limited companies both domestic and overseas. She has great expertise in the business of real estate development, manufacturing and trading sectors.

3. Mr. Napop Thanawitchayakarn (Certified Public Accountant No. 10266)

Position	- Partner (Audit Department)
Education profiles	- Master of Management (Dean's List), Mahidol University - Bachelor of Accounting (First Class Honours), Thammasat University

Professional qualification	<ul style="list-style-type: none">- Certified Public Accountant (Thailand)- Auditor approved by the Office of Securities and Exchange Commission of Thailand
Working experience	Having audit working experience with EY Office Company Limited serving several large corporations, including listed companies and multinational enterprises across various industries, e.g. manufacturing, services, technology, infrastructure funds and real estate investment trust.

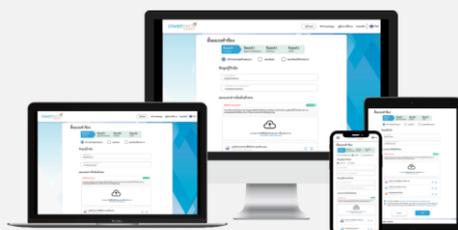
Please study the details before the meeting

Guidelines, Method and Procedure for Attending the Annual General Meeting of the Shareholders via Electronic Means (e-Meeting)

Procedure on e-Request System to Attend the e-Meeting

1. Shareholders must submit an e-Request to attend the e-Meeting via web browser at <https://sent.inventech.co.th/S295114R/#/homepage>

or scan QR Code  and follow the steps as shown in the picture.



****For multiple user account, please use the same email and phone number to register****

1 Click link URL or scan QR Code from the invitation to the shareholders'

2 Choose type request for request form to 4 steps

Step 1 Fill in the information

Step 2 Fill in the verification information

Step 3 OTP verification

Step 4 Post-transaction succeeded, the system will display information again to verify the exactitude of the information

3 Please wait for an email confirmation with meeting information and password

2. For shareholders who wish to attend the e-meeting either on his/her behalf or by appointing proxy who is not the Company's independent director, the e-Request shall be available on 16 April 2026, at 8:30 a.m. towards the adjournment of the meeting on 27 April 2026.

3. The electronic conference system shall be available on 27 April 2026, at 11:00 a.m. (2 hours before the opening of the meeting). Shareholders or proxies shall use the provided username and password and follow the instruction manual to access the system.

Proxy Appointment to the Company's Independent Directors

Shareholders who wish to appoint the Company's independent director as proxy to attend the meeting and casting vote on his/her behalf, please study the information of independent directors for the proxy appointment as provided in Enclosure 7 and submit an application and required documents through e-Request system as detailed above. In addition, shareholders may also utilize the "e-Proxy Voting" service provided by Thailand Securities Depository Company Limited as another registration channel through the "Investor Portal" at <https://ivp.tsd.co.th/signin>. In this regard, shareholders can obtain detailed information about the e-Proxy Voting service at <https://www.set.or.th/th/tsd/services/investors/e-services/e-proxy-voting>. (For further details, please contact the Thailand Securities Depository Company Limited).

Should you have any issue with the software, please contact Inventech Call Center.



02-931-9137



@inventechconnect



Available from 16 - 27 April 2026, at 08.30 a.m. – 05.30 p.m.
(for business day only, excluding national and public holidays)



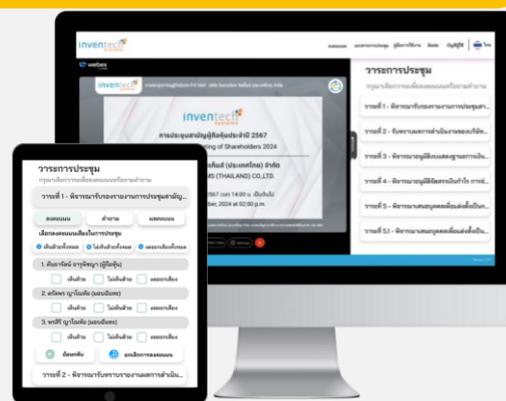
Report a problem

@inventechconnect

Please study the details before the meeting

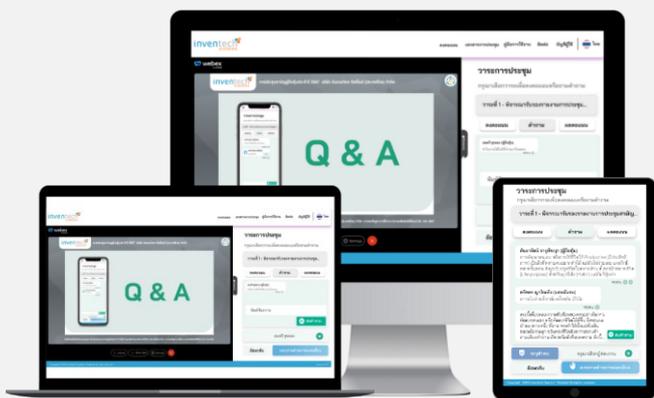
Registration Procedure for Attending the Meeting (e-Register) and voting process (e-Voting)

- 1 Fill in email and password received from your email or request OTP to login
- 2 Click on "Register" button, then you will be registered and counted as a quorum.
- 3 Click on "Join Attendance" button, then click on "Accept" button
- 4 Select the agenda to cast a vote
- 5 Click on "Vote" button
- 6 Click the voting button to cast a vote at your discretion
- 7 The system will display status of your latest vote



To cancel your latest vote, please press the "Cancel latest vote" button (This shall be deemed that your most recent vote will be equal to not voting, or your vote will be counted in the voting result determined by the meeting). Vote casting may be changed until the voting period is complete.

Inquiry procedure via InvenTech Connect



- Select the agenda to inquire
- Click "Ask a question" button
- 1 Inquiry Submission
 - Type the question then click "Send" button
- 2 Inquiry via video and sound
 - Click "Conference" button
 - Click "OK" button to confirm your queue
 - Wait for the queue to open microphone and camera for query

InvenTech Connect Manual and Video Tutorials



InvenTech Connect manual and video tutorials

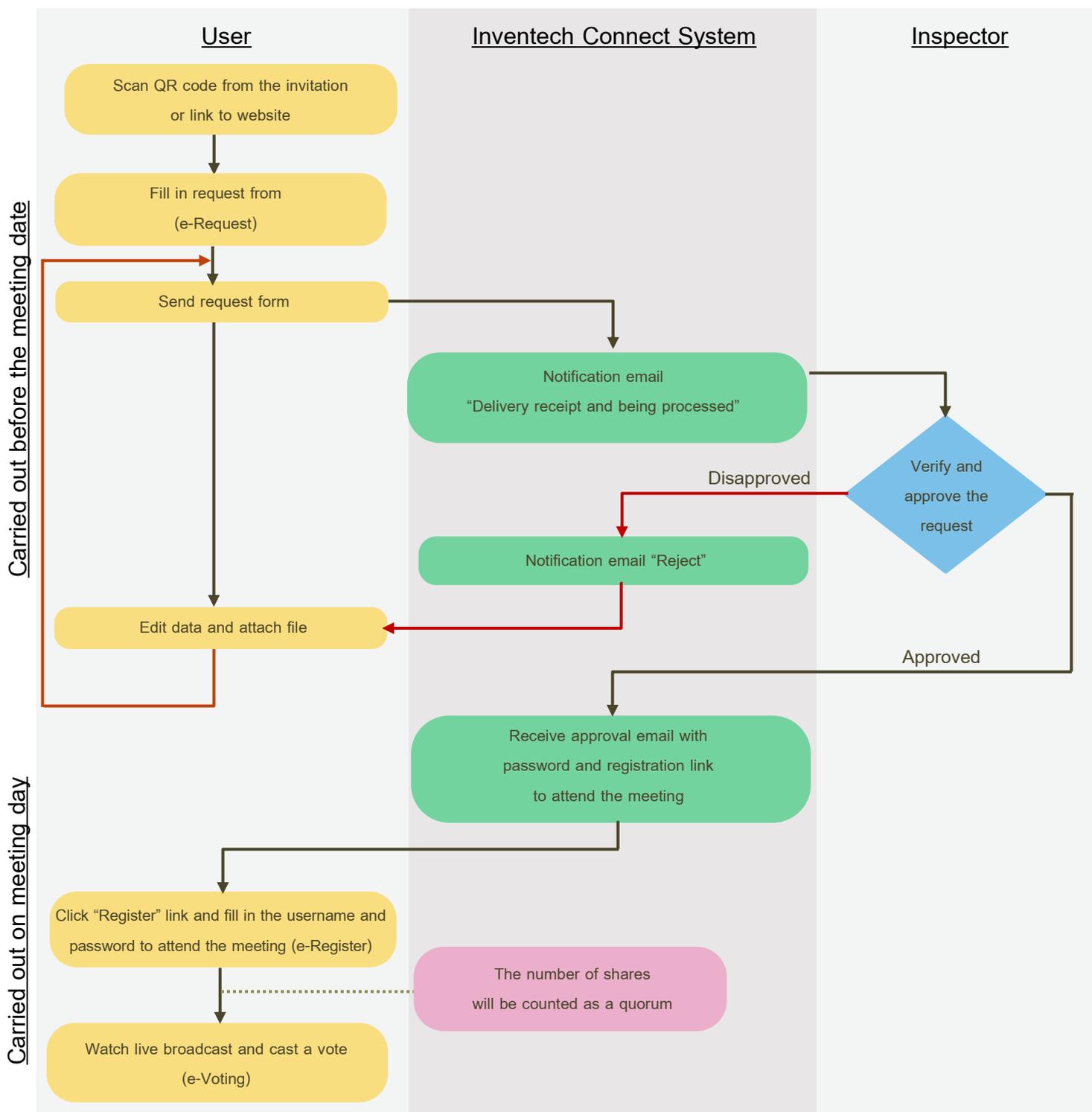
* Remark : Operation of the electronic conferencing system and InvenTech Connect systems are subject to the internet system of shareholder or proxy including equipment and/or program used. Please see equipment and/or program as follows for the best performance:

1. Internet speed recommend
 - High-Definition Video: Must have an internet speed at 2.5 Mbps (Recommended internet speed)
 - High Quality Video: Must have an internet speed at 1.0 Mbps
 - Standard Quality Video: Must have an internet speed at 0.5 Mbps
2. Equipment requirements
 - Smartphone / Tablet with IOS or android OS
 - PC / Laptop that with Windows or Mac OS
3. Internet Browser: Firefox or Chrome (Recommended) or Safari

** The system does not support Internet Explorer

Please study the details before the meeting

Guidelines for attending of Electronic Meeting



Condition of use

To merge an account / change account

In case of multiple account requested by using the same email and phone number, the system will merge the account or in case user has more than 1 account, you can click on "Change account" and the prior account shall be included as the calculation base of the meeting.

To leave the meeting

Attendees can click on "Register for exit the quorum", Your votes will be removed from the voting database for all agendas that have not yet been processed.

Guidelines for Appointment of Proxy, Documents Required for Attending the Shareholders' Meeting via Electronic Means (e-Meeting), Vote Casting and Vote Counting

1. E-Request

Shareholders or the proxies who wish to attend the e-Meeting must submit an application through e-Request system in advance in order to obtain username and password before e-registering to attend the meeting. The e-Request system shall be available for submission of application and required documents on 16 April 2026, 7 business days prior to the meeting date, toward the adjournment of the meeting. After verification of the application and required documents, the approval will be considered, and shareholders will then receive an e-mail confirmation to inform the username and password for e-registration as well as the link to attend the e-Meeting. The e-Register system will be available for shareholders to register their attendance to the 2026 Annual General Meeting of Shareholder on 27 April 2026, at 11:00 p.m., or early 2 hours prior to the meeting. For more details, please see Enclosure 5 regarding the guidelines, method and procedure for attending the annual general meeting of shareholders via electronic means (e-Meeting).

2. Proxy Form and Proxy Granting

The Company has prepared Proxy Forms in accordance with the Notification of the Department of Business Development Re: Proxy Forms (No. 5) B.E. 2550 (2007) which prescribes 3 types of Proxy Form to be applied for the meeting of shareholders:

- Form A is a general form that is simple and uncomplicated;
- Form B is an explicit form that sets out specific details of authorization; and
- Form C is a form to be used specifically by shareholders who are foreign investors and have appointed a custodian in Thailand to be their share depository.

In this regard, the Company has enclosed Proxy Form B to the shareholders (as detailed in Enclosure 9). In addition, the shareholders can download Proxy Form A, Form B and Form C from the Company's website at <https://investor.singhaestate.co.th/en/document/shareholder-meetings>. Shareholders can appoint any person or an independent director of the Company as their proxy to attend the meeting and cast the votes on their behalf according to the following procedures:

(1) Shareholders may select either Proxy Form A or Proxy Form B only, except for shareholders who are foreign investors and appoint a custodian in Thailand to be their share depository. In such case, Proxy Form C must be chosen.

(2) Shareholders may appoint any person or an independent director of the Company (as detailed in Enclosure 7) as their proxy to attend the e-Meeting by specify the name and details of the proxy on the proxy form, as well as submitting an application and required documents through e-Request system in advance, as detailed in Item 1. above. In case of appointing an independent director of the Company as the proxy to attend the e-Meeting, shareholders may also utilize the "e-Proxy Voting" service provided by Thailand Securities

Depository Company Limited as another registration channel through the Investor Portal system at <https://ivp.tsd.co.th/signin>. Upon successful system login, shareholders should select the “e-Proxy Voting” option under the “Other Transactions” menu, in which this service shall be utilized from 4 April 2026 – 24 April 2026, at 5:00 p.m. Shareholders can find detailed information regarding the e-Proxy Voting service at <https://www.set.or.th/th/tsd/services/investors/e-services/e-proxy-voting>. (For more details, please contact Thailand Securities Depository Company Limited).

(3) A shareholder who appoints a proxy shall appoint only one proxy to attend and vote at the meeting and may not split his/her votes to multiple proxies to vote separately, except for shareholders who are foreign investors and appoint a custodian in Thailand to be their share depository and use Proxy Form C.

(4) To facilitate the shareholder, the Company will affix THB20 duty stamp on the Proxy Forms, cross out and date in order for the form to be valid and legally binding according to the laws.

3. Documents Required for Attending Shareholders’ Meeting via Electronic Means (e-Meeting)

(1) Individual:

(1.1) In the event that shareholders attend the e-Meeting on their behalf, shareholders shall submit a copy of valid photographic identification document issued by the governmental authorities, e.g. identification card, driver license, or passport, that has been signed to certify true copy and redact, conceal or taken any actions to invisible those sensitive data, i.e., religion and blood type. In case of name or surname change, documentary evidence to such effect must also be presented.

(1.2) In the event that shareholders appoint a proxy to attend e-Meeting, the following documents are required.

(a) A Proxy Form A or Proxy Form B that has been accurately and completely filled in, signed by the grantor and the proxy.

(b) A copy of an identification document of the grantor issued by the government authorities as described in Item (1.1) above, which has been signed to certify true and correct copy by the grantor.

(c) A copy of the an identification document of the proxy issued by the governmental authorities, as described in Item (1.1) above, which has been signed to certify true and correct copy by the proxy.

(2) Juristic person

(2.1) In the event that shareholders who are juristic persons attend the e-Meeting by their director/authorized representative (the “**Authorized Representative**”), the following documents are required.

- (a) A copy of valid identification document of the Authorized Representative issued by the governmental authorities as described in Item (1.1) above, which has been signed to certify true copy.
 - (b) A copy of the affidavit of the shareholder, which must be issued no later than 6 months prior to the meeting date, showing the name of such Authorized Representative as person having authority to act on the shareholder's behalf. Such copy must be signed to certify true and correct by the Authorized Representative, together with affixing the company's seal (if any).
- (2.2) In the event that shareholders who are juristic person appoint a proxy to attend e-Meeting, the following documents are required.
- (a) A Proxy Form A or Proxy Form B that has accurately and completely filled in, signed by the Authorized Representative and the proxy.
 - (b) A copy of the affidavit of the shareholder, which must be issued no later than 6 months prior to the meeting date, showing the name of such Authorized Representative as person having authority to act on the shareholder's behalf. Such copy must be signed to certify true and correct by the Authorized Representative, together with affixing the company's seal (if any).
 - (c) A copy of an identification document of the Authorized Representative issued by the government authorities as described in Item (1.1) above, which has been signed to certify true and correct.
 - (d) A copy of an identification document of the proxy issued by the governmental authorities, as described in Item (1.1) above, which has been signed to certify true and correct.
- (3) Shareholders who are foreign investors and have appointed a custodian in Thailand to be their share depository**
- (3.1) Documents from custodian
- (a) A Proxy Form C that has been accurately and completely filled in, signed by the custodian's authorized representative(s) as the grantor and the proxy(ies), and affixed with THB20 duty stamp, which must be crossed out and dated upon appointment of the proxy.
 - (b) A document confirming the license to engage in the custodian business.
 - (c) A copy of the custodian's affidavit, which must be issued no later than 6 months prior to the meeting date, containing a statement showing that the person who signs the Proxy Form is authorized to act on behalf of the custodian, and which has been signed to certify as true and correct copy by the custodian's authorized representative(s).

- (d) A copy of an identification document of the custodian's authorized representative(s), who signs the Proxy Form, issued by the government authorities as referred in Item (1.1), which has been signed to certify as true and correct by such custodian's authorized representative(s).
 - (e) An identification document of the proxy issued by the government authorities as specified in Item (1.1).
- (3.2) Documents from shareholder
- (a) A power of attorney from the shareholder authorizing the custodian to sign the Proxy Form on his/her behalf.
 - (b) In the case of an individual shareholder
 - A copy of an identification document of the shareholder issued by the government authorities as specified in Item (1.1), which has been signed to certify as true and correct by the custodian's authorized representative(s).
 - (c) In the case of a juristic person
 - A copy of the shareholder's affidavit, which must be issued no later than 6 months prior to the meeting date, containing a statement showing that the person who signs the power of attorney in Item (3.2) (a) is authorized to act on behalf of the juristic person, and which has been signed to certify as true and correct by the custodian's authorized representative(s).
 - A copy of an identification of the authorized representative(s) of the shareholder, who signs the power of attorney, issued by the government authorities as specified in Item (1.1), which has been signed to certify as true and correct by the custodian's authorized representative(s).

Should any document as presented not be made in Thai or English, a Thai or English translation must be provided together with such document. The translation must be certified correct translation by the shareholder or the authorized representative(s) of the shareholder (as the case may be).

4. E-Vote Casting

- (4.1) One share shall have one vote. Shareholders or proxies attending the meeting can cast their votes in one of the following manners, i.e., approve, disapprove, abstain, or no action. No shareholders can split their votes (except for the vote casting from the custodian).

- (4.2) Vote casting by the proxy
- (a) In the event that the grantor has specified the voting instruction in the Proxy Form, the Company will record such votes, together with the registration to attend the meeting of the proxy.
 - (b) In the event that the grantor has not specified the voting instruction for any agenda in the Proxy Form, or the voting instruction is unclear, or the meeting considers additional agenda aside from the agenda stipulated in the Proxy Form as well as any changing and adding of the fact thereon, the proxy is able to consider and cast his/her vote as deemed appropriate.
- (4.3) For the agenda of the election of directors to replace those who retire by rotation, shareholders shall cast their entire votes to elect for each candidate on an individual basis.

5. Vote counting and announcement

- (5.1) Chairman of the meeting or any person designated by the Chairman will inform vote casting procedure before commencement of the meeting.
- (5.2) Chairman will announce the vote casting period for each agenda and allow shareholders or proxies to cast their vote via the e-Voting system. Any change to the vote can be exercised until the vote casting period ends.
- (5.3) Upon the end of defined vote casting period, all votes will be counted immediately according to the counting criteria of each agenda. The announcement of voting result will be done at the end of such agenda.
- (5.4) By means of the e-Voting system, there shall be no voting card. Therefore, the voided ballot is not applicable.

Number of shareholders attending the meeting is subject to change at different point of time due to additional attendees register or exit during the e-Meeting. In addition, the Company will engage a legal advisor and/or a representative(s) to witness and verify the vote counting.

Resolutions of the shareholders' meeting requires the following votes:

- (a) In ordinary cases, a resolution of the meeting requires a simple majority vote of the shareholders attending the meeting and casting their votes.
- (b) In other cases, as specified otherwise by laws or the Company's Articles of Association, a resolution of the meeting shall be in accordance with the laws or the Company's Articles of Association. The Company has remarked the required resolution for each agenda item in the Invitation.

- (c) In the case of a tied, the Chairperson of the meeting shall have an additional vote as the deciding vote.
- (d) A shareholder or a proxy who has any special interests in any matter shall not be entitled to vote on such matter.

**List of the Independent Directors Proposed by the Company
to Serve as a Proxy for Shareholders**



1. **Mr. Charamporn Jotikasthira**
Independent Director / Chairman of the Risk Management
Committee / Member of the Audit Committee
Age: 69 years old
Address: Singha Estate Public Company Limited
No. 123 Suntowers Building B, 40th Floor, Vibhavadi - Rangsit Road,
Chom Phon Subdistrict, Chatuchak District, Bangkok 10900
Conflict of Interest: None



2. **Mrs. Chananyarak Phetcharat**
Independent Director / Member of the Audit Committee / Member of
the Nomination and Remuneration Committee
Age: 62 years old
Address: Singha Estate Public Company Limited
No. 123 Suntowers Building B, 40th Floor, Vibhavadi - Rangsit Road,
Chom Phon Subdistrict, Chatuchak District, Bangkok 10900
Conflict of Interest: None



3. **Associate Professor Thanavath Phonvichai, Ph.D.**
Independent Director / Member of the Nomination and
Remuneration Committee / Member of the Risk Management
Committee
Age: 60 years old
Address: Singha Estate Public Company Limited
No. 123 Suntowers Building B, 40th Floor, Vibhavadi - Rangsit Road,
Chom Phon Subdistrict, Chatuchak District, Bangkok 10900
Conflict of Interest: None

The Company's Articles of Association Concerning the Shareholder's Meeting

Chapter 1 General

Article 4/1. In case the Company or the Board of Directors is obliged to serve notifications or documents, required by laws on public limited company, to the Company's directors, shareholders or creditors, the notifications or documents shall be served via electronic means provided that those persons have given their expression or consents to receive such notifications or documents via electronic means whereby the said electronic means used shall be in accordance with criteria, means and conditions set out by applicable laws.

Chapter 3 Directors and Directors' Powers

Article 17. Each director shall be elected by the shareholders meeting in accordance with the rules and procedures as follows:

1. each shareholder shall have one vote for each share of which he or she is the holder;
2. each shareholder may vote to nominate a person or persons to be a director or directors, and if persons are nominated to be directors, no cumulative voting shall be permitted; and
3. nominated persons receiving the maximum number of votes shall be elected as directors in a descending order in the number of directors required or required to be elected at such election. If the number of nominated persons with an equal number of votes exceeds the number of directors required or required to be elected at such election, the chairman shall have a casting vote.

Article 18. At each annual general meeting, at least one-third (1/3) of the directors, or, if their number is not a multiple of three, then the number nearest to one-third (1/3), must retire from office.

Directors to retire from office in the first year and the second year after the registration of the Company shall be determined by drawing lots. In subsequent years, directors who have remained in office for the longest term shall retire.

A retiring director may be eligible for re-election.

Article 35. The shareholders meeting shall determine the directors' remuneration and compensation.

Each director shall be entitled to receive compensation in the form of rewards, meeting allowance, gratuities, bonuses, other benefits in accordance with the Articles of Association or as approved by the shareholders meeting, in fixed amounts or to be determined from time to time subject to rules set out, or effective until further change. Each director shall receive allowances and benefits in accordance with the Company's regulation.

The foregoing provisions shall not prejudice any right of the Company's employees or contractors, who are nominated directors, to receive compensation and benefits as the Company's employees or contractors.

Any payment of compensation described in the first and second paragraphs shall not be in conflict with a director's independence, as required by the law governing securities and exchange.

Chapter 4 Shareholders Meetings

Article 36. The shareholders meeting shall be held at the locality where the Company's head office is located, or in a neighboring province, or at any other venue as fixed by the Board of Directors.

Article 37. A shareholders' meeting shall be held at least once (1) a year and such meeting shall be called "general meeting". Such general meeting of shareholders shall be held within four (4) months from the end of fiscal year of the Company.

Any other shareholders' meetings shall be called "extraordinary general meeting".

The Board of Directors may convene the extraordinary general meeting of shareholders at any time as deemed appropriate or when receiving a request from a shareholder or several shareholders holding shares in an aggregate of at least one-tenth (1/10) of total issued shares in which such request shall include clear matters and rational in the invitation to the extraordinary general meeting of shareholders. In such case, the Board of Directors shall hold the shareholders' meeting within forty-five (45) days from the date of receiving such request from shareholder(s).

In case the Board of Directors fails to hold such meeting within period specified in paragraph three, the requesting shareholder(s) or any other shareholders holding the aggregate shares as set out shall, by themselves, be allowed to call the shareholders' meeting within forty-five (45) days from the end of period specified in paragraph three. The shareholder(s) shall serve the invitation to such meeting by electronic means upon expression or consents given by shareholders to the Company or the Board of Directors in accordance with criteria, means and conditions set out by applicable laws. In that case, the shareholders' meeting shall be deemed as the meeting convened by the Board of Directors where the Company shall be responsible for necessary costs incurred by holding the meeting and providing appropriate facilities.

In case the shareholders' meeting held in accordance with paragraph four fails to form a quorum subject to Article 39, the requesting shareholder(s) in paragraph four shall reimburse for any costs relevant to holding such shareholders' meeting to the Company.

Article 38. In convening the shareholders' meeting, the Board of Directors shall prepare the invitation to such meeting which includes meeting venue, date, time, agenda items, matters to be proposed to such meeting, appropriate rational that are clearly defined purposes, i.e. for acknowledgement, for approval or for consideration, as well as opinion of the Board of Directors. The invitation shall be

served to shareholders and the public limited company registrar at least seven (7) days prior to the date of meeting, including advertising such invitation in newspaper or via electric means according to criteria, means and conditions set out by applicable laws for three (3) consecutive days at least three (3) days prior to such meeting date.

Article 39. At a shareholders meeting, there shall be not less than twenty-five (25) shareholders and proxies (if any) attending the meeting or not less than one-half (1/2) of the total number of shareholders, and such shareholders shall hold shares amounting to not less than one-third (1/3) of the total issued shares, whereby a quorum would then be constituted.

At any shareholders meeting, if one (1) hour has passed from the time specified for the meeting and the number of shareholders attending the meeting is still inadequate for a quorum as prescribed, and if such shareholders meeting was called as a result of a request of the shareholders, the meeting shall be cancelled. If the meeting was not called as a result of a request of the shareholders, a new meeting shall be called for and the notice calling for such meeting shall be dispatched to shareholders not less than seven (7) days prior to the date of the meeting. At the subsequent meeting, a quorum is not required.

Article 40. At any shareholders meeting, shareholders may give a proxy to other persons to attend the meeting and vote on their behalf. The proxy shall be made in writing as prescribed by the public limited company registrar and signed by the proxy granter. The proxy shall be submitted to the chairman or the person determined by the chairman at the venue of the meeting before the proxy attends the meeting. The proxy form shall at least include the following particulars:

- (a) number of shares held by the proxy granter.
- (b) name of the proxy;
- (c) serial number of meeting which the proxy has been authorized to attend and vote at.

In this respect, the proxy in paragraph one may be proceeded via electric means according to criteria, means and conditions set out by applicable laws.

Article 41. The shareholders' meeting shall be subsequently proceeded in accordance with agenda items specified in the invitation to the meeting, unless the meeting resolves to change the sequence of the meeting agenda by an affirmative vote of not less than two-thirds (2/3) of the total votes of shareholders attending the meeting.

When the meeting is completely proceeded with agenda items specified in the invitation to the meeting, the shareholders, holding shares of not less than one-third (1/3) of the total issued shares, may propose that the meeting consider any matters other than the matters specified in the invitation to the meeting.

In case the meeting cannot complete the agenda items specified in the invitation to the meeting or matters proposed by the shareholders and is necessary to be postponed, the meeting is required

to set the venue, date and time for the subsequent meeting. In that case, the Board of Directors shall serve the invitation to the meeting included the venue, date, time and agenda items to the shareholders not less than seven (7) days prior to the date of meeting, in addition, such invitation shall be advertised in newspaper or by any other channels through electric means according to criteria, means and conditions set out by applicable laws for three (3) consecutive days at least three (3) prior to such meeting date.

Article 42. The Chairman of the Board of Directors shall be the chairman of the meeting. In case of absence of the chairman, or if the chairman is incapable of performing his or her duties, the vice-chairman, if any, shall preside over the meeting. If there is no vice-chairman, or if the vice-chairman is absent or incapable of performing his or her duties, shareholders present at the meeting shall elect one among themselves to preside over the meeting.

Article 43. At a shareholders meeting, each shareholder shall have one (1) vote per one (1) share. Any shareholders who have a special interest in any matter shall not be entitled to vote on such matter, except in the case of a vote on election of directors.

Article 44. To vote at a shareholders meeting, one (1) share shall carry one (1) vote. Resolutions of shareholders meetings shall be passed by the following votes:

- (1) In an ordinary event, resolutions of the meeting shall be passed by the majority votes of shareholders who are present at the meeting and entitled to vote. In case of a tie, the chairman of the meeting shall cast one extra vote to reach a final decision.
- (2) In the following cases, resolutions of the meeting shall be passed by a vote of no less than three-fourths (3/4) of the total number of votes of shareholders who are present at the meeting and are entitled to vote:
 - (a) sale or transfer of the entire business of the Company or a material part thereof to other persons;
 - (b) purchase or acceptance of business transfer of another company or private company to the Company;
 - (c) entering into, amendment or termination of agreements relating to the lease of the entire business of the Company or a material part thereof;
 - (d) authorization of other persons to manage the business of the Company;
 - (e) consolidation of business with other persons with the aim to share profit and loss;
 - (f) amendment to Memorandum of Association or Articles of Association of the Company;
 - (g) capital increase or decrease, or issuance of debentures; and
 - (h) amalgamation or dissolution.

Article 45. Business to be transacted at an annual general meeting shall be the following:

- (1) to consider the report of the Board of Directors proposed to the meeting on performance of the Company in the preceding year;
- (2) to consider and approve balance sheets;
- (3) to consider allocation of profits;
- (4) to elect directors to replace those who retire by rotation;
- (5) to appoint auditors and determine audit fees; and
- (6) other business.

Article 46. The shareholders' meeting of the Company is allowed to hold via electronic means according to criteria, means and conditions set out by applicable laws. In this respect, the shareholder' meeting held via electronic means shall be deemed to be held at the Company's headquarter.

Chapter 6 Dividends and Reserves

Article 51. No dividend shall be declared, unless it is approved by the shareholders' meeting or the Board of Directors' meeting for the interim dividends.

The dividend payment shall be notified to shareholders via a letter and advertisement on newspaper or via electronic means in accordance with criteria, means and conditions set out by applicable laws for three (3) consecutive days; and the dividend payment shall be made within one (1) month from the date of resolution.

Article 54. The Company must appropriate to a reserve fund, at least five (5) percent of its annual net profits, less the total accumulated losses brought forward (if any), until the reserve fund reaches ten (10) percent of its registered capital.

The Board of Directors may propose a shareholders meeting to resolve to appropriate other reserves other than the foregoing reserve fund, as deem beneficial in executing the Company's business.

Upon obtaining approval from the shareholders meeting, the Company may transfer other reserves, statutory reserves, and premium reserves to compensate its accumulated losses.

Chapter 8 Books, Accounts and Audit

Article 59. The Board of Directors shall cause a balance sheet and a profit and loss account to be made at the end of the fiscal year of the Company. Such balance sheet and profit and loss account must be audited prior to being proposed to the annual general meeting of shareholders for approval.

Article 60. The Board of Directors shall provide the following documents to the shareholders, together with the invitation to the annual general meeting:

- (1) a copy of the audited balance sheet and profit and loss account, together with the auditor's report; and
- (2) the Board of Directors' annual report and documents presenting the supporting information.

- Article 61. The Board of Directors shall cause the register of directors to be made, and minutes of all proceedings and resolutions of all meetings of shareholders and the board of directors to be recorded and duly entered in the minutes book. Such minutes book shall be kept at the head office of the Company, or by any person who may be appointed to keep it in a locality where the head office is located, or in a neighboring province, provided that the prior notice shall be given to the public companies registrar.
- Article 62. The Company's auditor shall be appointed at an annual general meeting. A retiring auditor is eligible for re-election.
- Article 63. An auditor's remuneration shall be fixed at a shareholders meeting.
- Article 64. The appointed auditor may not be the Company's director, employee, contractor or any person holding any office in the Company at that time.
- Article 65. The Company's auditor shall have a duty to be present at every shareholders' meeting of the Company, at which a balance sheet, a profit and loss account, and issues in connection with the Company's accounts shall be considered, in order to provide an explanation of his or her audit to the shareholders. The Company shall provide the auditor with any reports and documents of the Company which the shareholders would receive at such shareholders meeting.

อากรแสตมป์
20 บาท
Duty Stamp
of THB20

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อายุ _____ ปี อยู่บ้านเลขที่ _____
I/We Nationality Age years, residing/located at
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal code

(2) เป็นผู้ถือหุ้นของ บริษัท สิงห์ เอสเตท จำกัด (มหาชน)
Being a shareholder of Singha Estate Public Company Limited
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of shares, having the right to vote equal to votes as follows:
 หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share shares, having the right to vote equal to votes
 หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preferred share shares, having the right to vote equal to votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one option)

กรณีเลือกข้อ 1. ให้ทำเครื่องหมาย
และระบุรายละเอียดของผู้รับมอบฉันทะ
If choosing No. 1, please mark
and provide details of the proxies.

1. ชื่อ _____ อายุ _____ ปี บ้านเลขที่ _____
Name age years, residing at
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal code

หรือ / OR
ชื่อ _____ อายุ _____ ปี บ้านเลขที่ _____
Name age years, residing at
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal code

กรณีเลือกมอบอำนาจให้กรรมการอิสระ
ให้ทำเครื่องหมาย ที่ข้อ 2.
If choosing the independent
director, please mark on No. 2.

2. กรรมการอิสระของบริษัทฯ ดังต่อไปนี้
The following independent directors of the Company:
 นายจรัมพร โชติกเสถียร/ Mr. Charamporn Jotikasthira
 นางชนัญญารักษ์ เพ็ชรรัตน์/ Mrs. Chananyarak Phetcharat
 รศ. ดร. ธนวรรณ พงวิชัย/ Assoc. Prof. Thanavath Phonvichai, Ph.D.

ทั้งนี้ ในกรณีที่กรรมการอิสระที่รับมอบฉันทะไม่สามารถเข้าประชุมได้ ให้กรรมการอิสระท่านอื่นเป็นผู้รับมอบฉันทะแทน
(ข้อมูลของกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 7)

In the case any independent directors appointed as the proxy are unable to attend the meeting, anyone of them shall be appointed as the proxy in replacement. (Details of Independent Directors are set out in Enclosure 7.)

คนหนึ่งคนใดเพียงผู้เดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ของบริษัท สิงห์ เอสเตท จำกัด (มหาชน) ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 13.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Anyone of them is my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders of Singha Estate Public Company Limited on Monday, 27 April 2026, at 1:00 p.m. via electronic means, or any other date, time, and meeting venue which the meeting may be held.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy at this meeting shall be deemed as having been performed by myself/ourselves in all respects.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
()
ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()
ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()
ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ: ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

Remark: The shareholder appointing a proxy must appoint only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies for splitting votes.

หนังสือมอบฉันทะ แบบ ข.

Proxy Form B

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____
Written at

วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____ สัญชาติ _____ อายุ _____ ปี _____
I/We _____ Nationality _____ Age _____ years, residing/located at _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road _____ Sub-district _____ District _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal code _____

(2) เป็นผู้ถือหุ้นของ บริษัท สิงห์ เอสเตท จำกัด (มหาชน)
Being a shareholder of Singha Estate Public Company Limited
โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares, having the right to vote equal to _____ votes as follows:
 หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share _____ shares, having the right to vote equal to _____ votes
 หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preferred share _____ shares, having the right to vote equal to _____ votes

(3) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one option)

กรณีเลือกข้อ 1. ให้ทำเครื่องหมาย
และระบุรายละเอียดของผู้รับมอบฉันทะ
If choosing No. 1, please mark
and provide details of the proxies.

1. ชื่อ _____ อายุ _____ ปี บ้านเลขที่ _____
Name _____ age _____ years, residing at _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road _____ Sub-district _____ District _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal code _____

หรือ / OR

ชื่อ _____ อายุ _____ ปี บ้านเลขที่ _____
Name _____ age _____ years, residing at _____
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road _____ Sub-district _____ District _____
จังหวัด _____ รหัสไปรษณีย์ _____
Province _____ Postal code _____

กรณีเลือกมอบอำนาจให้กรรมการอิสระ
ให้ทำเครื่องหมาย ที่ข้อ 2.
If choosing the independent
director, please mark on No. 2.

2. กรรมการอิสระของบริษัทฯ ดังต่อไปนี้
The following independent directors of the Company:
 นายจรัมพร โชติกเสถียร/ Mr. Charamporn Jotikasthira
 นางชนัญญารักษ์ เพ็ชรรัตน์/ Mrs. Chananyarak Phetcharat
 รศ. ดร. ธนวรรณ พลวิชัย/ Assoc. Prof. Thanavath Phonvichai, Ph.D.

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะไม่สามารถเข้าประชุมได้ ให้กรรมการอิสระท่านอื่นเป็นผู้รับมอบฉันทะแทน
(ข้อมูลของกรรมการอิสระปรากฏตามสิ่งที่ส่งมาด้วย 7)

In the case any independent directors appointed as the proxy are unable to attend the meeting, anyone of them shall be appointed as the proxy in replacement. (Details of Independent Directors are set out in Enclosure 7.)

คนหนึ่งคนใดเพียงผู้เดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ของบริษัท สิงห์ เอสเตท จำกัด (มหาชน) ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 13.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย
Anyone of them is my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders of Singha Estate Public Company Limited on Monday, 27 April 2026, at 1:00 p.m. via electronic means, or any other date, time, and meeting venue which the meeting may be held.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้
I/We hereby authorize the proxy to attend and vote on my/our behalf at this meeting as follows:

- ระเบียบวาระที่ 1 พิจารณารับทราบรายงานผลการดำเนินงานของบริษัทฯ ประจำปี 2568**
Agenda Item 1 To consider and acknowledge the report on the Company's operating performance for the year 2025
(ไม่มีการลงคะแนนเสียงในวาระนี้ / No vote casting required in this agenda)
- ระเบียบวาระที่ 2 พิจารณานุมัติงบการเงินของบริษัทฯ สำหรับรอบระยะเวลาบัญชีสิ้นสุดวันที่ 31 ธันวาคม 2568**
Agenda Item 2 To consider and approve the Company's financial statements for the fiscal year ended 31 December 2025
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- ระเบียบวาระที่ 3 พิจารณานุมัติการจ่ายเงินปันผล ประจำปี 2568**
Agenda Item 3 To consider and approve the dividend payment for the year 2025
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- ระเบียบวาระที่ 4 พิจารณานุมัติการเลือกตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระ ประจำปี 2569**
Agenda Item 4 To consider and approve the election of directors to replace those who retire by rotation for the year 2026
- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:
- เลือกตั้งกรรมการทั้งหมด**
Elect the entire group of nominated directors
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- เลือกตั้งกรรมการเป็นรายบุคคล**
Elect each nominated director
- บุคคลที่ได้รับการเสนอชื่อ** 1. นายปีติพงษ์ พึ่งบุญ ณ อยุธยา
Name of the nominated candidate 1. Mr. Petipong Pungbun Na Ayudhya
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain
- บุคคลที่ได้รับการเสนอชื่อ** 2. นายประสัณห์ เชื้อพานิช
Name of the nominated candidate 2. Mr. Prasan Chuaphanich
- เห็นด้วย ไม่เห็นด้วย งดออกเสียง
Approve Disapprove Abstain

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

3. นายวรวิทย์ ภิรมย์ภักดี

3. Mr. Voravud Bhirombhakdi

 เห็นด้วย

Approve

 ไม่เห็นด้วย

Disapprove

 งดออกเสียง

Abstain

ระเบียบวาระที่ 5 พิจารณานุมัติการกำหนดค่าตอบแทนกรรมการ ประจำปี 2569**Agenda Item 5**

To consider and approve the determination of directors' remuneration for the year 2026

 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

 เห็นด้วย

Approve

 ไม่เห็นด้วย

Disapprove

 งดออกเสียง

Abstain

ระเบียบวาระที่ 6 พิจารณานุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชี ประจำปี 2569**Agenda Item 6**

To consider and approve the appointment of auditors and determination of audit fee for the year 2026

 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

 เห็นด้วย

Approve

 ไม่เห็นด้วย

Disapprove

 งดออกเสียง

Abstain

ระเบียบวาระที่ 7 พิจารณาเรื่องอื่น ๆ (ถ้ามี)**Agenda Item 7**

To consider other business (if any)

 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

 เห็นด้วย

Approve

 ไม่เห็นด้วย

Disapprove

 งดออกเสียง

Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of proxy in any agenda that is not as specified in this Proxy Form shall be considered invalid and not signify my/our voting as a shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or such intention is not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณี que ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุไว้ในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting except in case the proxy has not voted as I/we specified in the Proxy Form shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____ ผู้มอบฉันทะ/Grantor
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ

Remarks:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The shareholder appointing a proxy must appoint only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies for splitting votes.
2. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ข. ตามแนบ
In case there are additional agenda apart from those specified above brought into consideration in this meeting, the Grantor may use the Allonge of the Proxy Form B. as attached.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Attachment to Proxy Form B

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท สิงห์ เอสเตท จำกัด (มหาชน) ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ของบริษัท สิงห์ เอสเตท จำกัด (มหาชน) ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 13.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

The appointment of proxy by a shareholder of Singha Estate Public Company Limited for the 2026 Annual General Meeting of Shareholders of Singha Estate Public Company Limited on Monday, 27 April 2026, at 1:00 p.m. via electronic means, or any other date, time, and meeting venue which the meeting may be held.

ระเบียบวาระที่ _____ เรื่อง _____

Agenda item Re:

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

ระเบียบวาระที่ _____ เรื่อง _____

Agenda item Re:

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

ระเบียบวาระที่ _____ เรื่อง _____

Agenda item Re:

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

ระเบียบวาระที่ _____ เรื่อง _____

Agenda item Re:

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย

ไม่เห็นด้วย

งดออกเสียง

Approve

Disapprove

Abstain

อากรแสตมป์
20 บาท
Duty Stamp
of THB20

หนังสือมอบฉันทะ แบบ ค.
(สำหรับผู้ถือหุ้นต่างประเทศที่แต่งตั้งคัสโตเดียนในประเทศไทยเท่านั้น)

Proxy Form C.

(For foreign shareholders who have custodians in Thailand only)

เลขทะเบียนผู้ถือหุ้น _____
Shareholder registration number

เขียนที่ _____
Written at
วันที่ _____ เดือน _____ พ.ศ. _____
Date Month Year

(1) ข้าพเจ้า _____

I/We
สำนักงานตั้งอยู่เลขที่ _____ ถนน _____ ตำบล/แขวง _____
Office locating at Road Sub-district
อำเภอ/เขต _____ จังหวัด _____ รหัสไปรษณีย์ _____
District Province Postal code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้น (Custodian) ให้กับ (ชื่อผู้ถือหุ้น) _____

As a custodian for (shareholder's name)

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____ หุ้น	และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้
Holding the total number of _____ shares,	having the right to vote equal to _____ votes as follows:
<input type="checkbox"/> หุ้นสามัญ _____ หุ้น	ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Ordinary share _____ shares,	having the right to vote equal to _____ votes
<input type="checkbox"/> หุ้นบุริมสิทธิ _____ หุ้น	ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง
Preferred share _____ shares,	having the right to vote equal to _____ votes

(2) ขอมอบฉันทะให้ (กรุณาเลือกข้อใดข้อหนึ่ง)
Hereby appoint (Please choose one option)

กรณีเลือกข้อ 1. ให้ทำเครื่องหมาย
และระบุรายละเอียดของผู้รับมอบฉันทะ
If choosing No. 1, please mark
and provide details of the proxies.

1. ชื่อ _____ อายุ _____ ปี บ้านเลขที่ _____
Name age years, residing at
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal code

หรือ / OR

ชื่อ _____ อายุ _____ ปี บ้านเลขที่ _____
Name age years, residing at
ถนน _____ ตำบล/แขวง _____ อำเภอ/เขต _____
Road Sub-district District
จังหวัด _____ รหัสไปรษณีย์ _____
Province Postal code

กรณีเลือกมอบอำนาจให้กรรมการอิสระ
ให้ทำเครื่องหมาย ที่ข้อ 2.
If choosing the independent
director, please mark on No. 2.

2. กรรมการอิสระของบริษัทฯ ดังต่อไปนี้
The following independent directors of the Company:
 นายจรัมพร โชติกเสถียร / Mr. Charamporn Jotikasthira
 นางชนัญญารักษ์ เพ็ชรรัตน์ / Mrs. Chananyarak Phetcharat
 รศ.ดร. ธนวรรณ พงวิชัย / Assoc. Prof. Thanavath Phonvichai, Ph.D.

ทั้งนี้ ในกรณีที่กรรมการอิสระผู้รับมอบฉันทะไม่สามารถเข้าประชุมได้ ให้กรรมการอิสระท่านอื่นเป็นผู้รับมอบฉันทะแทน
(ข้อมูลของกรรมการอิสระปรากฏตาม สิ่งที่ส่งมาด้วย 7)

In the case any independent directors appointed as the proxy are unable to attend the meeting, anyone of them shall be appointed as the proxy in replacement. (Details of Independent Directors are set out in Enclosure 7.)

คนหนึ่งคนใดเพียงผู้เดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ของบริษัท สิงห์ เอสเตท จำกัด (มหาชน) ในวันที่จันทร์ที่ 27 เมษายน 2569 เวลา 13.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Anyone of them is my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders of Singha Estate Public Company Limited on Monday, 27 April 2026, at 1:00 p.m. via electronic means, or any other date, time, and meeting venue which the meeting may be held.

(3) ข้าพเจ้าขอมอบอำนาจให้ผู้รับมอบอำนาจในการเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We hereby authorize the proxy to attend and vote on my/our behalf at this meeting as follows:

มอบอำนาจตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

To grant the total number of shares holding and having the right to vote

มอบอำนาจบางส่วน คือ หุ้นสามัญ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง

To grant partial of ordinary share shares, having the right to vote equal to votes

หุ้นบุริมสิทธิ _____ หุ้น และมีสิทธิออกเสียงลงคะแนนได้ _____ เสียง

preferred share shares, having the right to vote equal to votes

รวมสิทธิออกเสียงลงคะแนนทั้งหมด _____ เสียง

Total amount of voting rights votes

(4) ข้าพเจ้าขอมอบอำนาจให้ผู้รับมอบอำนาจออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

I/We hereby authorize the proxy to attend and vote on my/our behalf at this meeting as follows:

ระเบียบวาระที่ 1 รับทราบรายงานผลการดำเนินงานของบริษัทฯ ประจำปี 2568

Agenda Item 1 To acknowledge the report on the Company's operating performance for the year 2025
(ไม่มีการลงคะแนนเสียงในวาระนี้ / No vote casting required in this agenda)

ระเบียบวาระที่ 2 พิจารณานุมัติงบการเงินของบริษัทฯ สำหรับรอบระยะเวลาบัญชีสิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda Item 2 To consider and approve the Company's financial statements for the fiscal year ended 31 December 2025

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง

Approve votes Disapprove votes Abstain votes

ระเบียบวาระที่ 3 พิจารณานุมัติการจ่ายเงินปันผล ประจำปี 2568

Agenda Item 3 To consider and approve the dividend payment for the year 2025

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง

Approve votes Disapprove votes Abstain votes

ระเบียบวาระที่ 4 พิจารณานุมัติการเลือกตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระ ประจำปี 2569

Agenda Item 4 To consider and approve the election of directors to replace those who retire by rotation for the year 2026

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เลือกตั้งกรรมการทั้งชุด

Elect the entire group of nominated directors

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

เลือกตั้งกรรมการเป็นรายบุคคล

Elect each nominated director

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

1. นายปีติพงศ์ พึ่งบุญ ณ อยุธยา

1. Mr. Petipong Pungbun Na Ayudhya

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

2. นายประสัทธ์ เชื้อพานิช

2. Mr. Prasan Chuaphanich

บุคคลที่ได้รับการเสนอชื่อ

Name of the nominated candidate

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

3. นายวรวิทย์ ภิมรย์ภักดี

3. Mr. Voravud Bhirombhakdi

ระเบียบวาระที่ 5

Agenda Item 5

พิจารณาอนุมัติการกำหนดค่าตอบแทนกรรมการ ประจำปี 2569

To consider and approve the determination of directors' remuneration for the year 2026

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

ระเบียบวาระที่ 6

Agenda Item 6

พิจารณาอนุมัติการแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชี ประจำปี 2569

To consider and approve the appointment of auditors and determination of audit fee for the year 2026

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

ระเบียบวาระที่ 7

Agenda Item 7

พิจารณาเรื่องอื่น ๆ (ถ้ามี)

To consider other business (if any)

(ก) ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

(ข) ให้ผู้รับมอบอำนาจออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

- (5) การลงคะแนนเสียงของผู้รับมอบอำนาจในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบอำนาจนี้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of proxy in any agenda that is not as specified in this Proxy Form shall be considered invalid and not signify my/our voting as a shareholder.

- (6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใด นอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบอำนาจมีสิทธิพิจารณาและลงมติแทน ข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or such intention is not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบอำนาจได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบอำนาจไม่ออกเสียงตามที่ข้าพเจ้าระบุไว้ในหนังสือมอบอำนาจ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting except in case the proxy has not voted as I/we specified in the Proxy Form shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____ ผู้มอบอำนาจ/Grantor
()

ลงนาม/Signed _____ ผู้รับมอบอำนาจ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบอำนาจ/Proxy
()

ลงนาม/Signed _____ ผู้รับมอบอำนาจ/Proxy
()

หมายเหตุ

Remarks

1. หนังสือมอบอำนาจ แบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งคัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้ฝากและดูแลหุ้นเท่านั้น

Only foreign shareholders whose names appear in the registration book and have appointed a Custodian in Thailand can use the Proxy Form C.

2. หลักฐานที่ต้องแนบพร้อมหนังสือมอบอำนาจ คือ

Evidence to be enclosed with this Proxy Form are:

- (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบอำนาจแทน

Power of Attorney from the shareholder authorizing a Custodian to sign the Proxy form on behalf of the shareholder

- (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบอำนาจแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

Letter of certification to certify that a person executing the Proxy Form has a permission to act as a Custodian

3. ผู้ถือหุ้นที่มอบอำนาจจะต้องมอบอำนาจให้ผู้รับมอบอำนาจเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบอำนาจหลายคนเพื่อแยกการลงคะแนนเสียงได้

The shareholder appointing a proxy must appoint only one proxy to attend and vote at the meeting and shall not split the number of shares to several proxies for splitting votes.

4. ในกรณีที่มิวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบอำนาจสามารถระบุเพิ่มเติมได้ในใบปะจําต่อแบบหนังสือมอบอำนาจ แบบ ค. ตามแนบ

In case there are additional agenda apart from those specified above brought into consideration in this meeting, the Grantor may use the Allonge of the Proxy Form C. as attached.

ใบประจำต่อแบบหนังสือมอบฉันทะ แบบ ค.
(สำหรับผู้ถือหุ้นต่างประเทศที่แต่งตั้งคัสโตเดียนในประเทศไทยเท่านั้น)
Attachment to Proxy Form C.
(For foreign shareholders who have custodians in Thailand only)

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท สิงห์ เอสเตท จำกัด (มหาชน) ในการประชุมสามัญผู้ถือหุ้น ประจำปี 2569 ของบริษัท สิงห์ เอสเตท จำกัด (มหาชน) ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 13.00 น. ในรูปแบบการประชุมผ่านสื่ออิเล็กทรอนิกส์ หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

The appointment of proxy by a shareholder of Singha Estate Public Company Limited for the 2026 Annual General Meeting of Shareholders of Singha Estate Public Company Limited on Monday, 27 April 2026, at 1:00 p.m. via electronic means, or any other date, time, and meeting venue which the meeting may be held.

ระเบียบวาระที่ _____ **เรื่อง** _____

Agenda item Re:

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

ระเบียบวาระที่ _____ **เรื่อง** _____

Agenda item Re:

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

ระเบียบวาระที่ _____ **เรื่อง** _____

Agenda item Re:

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

ระเบียบวาระที่ _____ **เรื่อง** _____

Agenda item Re:

ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects

ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

To grant my/our proxy to vote in accordance with my/our instruction, as follows:

เห็นด้วย _____ เสียง ไม่เห็นด้วย _____ เสียง งดออกเสียง _____ เสียง
Approve votes Disapprove votes Abstain votes

QR Code Downloading Procedures

The documents and information regarding the meeting can be downloaded from the QR Code by following the steps below.

For iOS System (iOS 11 and above)

1. Turn on the mobile camera
2. Turn the mobile camera to the QR Code to scan
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR Code Reader, Facebook or LINE.

For Android System

1. Turn of the mobile camera or open applications such as QR Code Reader, Facebook or Line

How to scan the QR Code via LINE application

- Open LINE application and click on "Add friend"
 - Choose "QR Code"
 - Scan the QR Code
2. Scan the QR Code to access documents regarding the meeting

Privacy Notice for the Shareholders' Meeting
In Accordance with the Personal Data Protection Act B.E. 2562 (2019)

This privacy notice for the shareholders' meeting of Singha Estate Public Company Limited (the "Company") is prepared to inform you, as a shareholder, proxy, custodian, or authorized representative of a juristic person shareholder, who is the data subject, regarding the policy on the collection, use, and/or disclosure of your personal data under the Personal Data Protection Act B.E. 2562 (2019) as well as your rights under the aforementioned law, as follows:

1. Personal data to be collected

The Company shall collect your personal data, including but not limited to, name-surname, nationality, age, date of birth, photograph, identification card number (or government identification card number, or passport number), securities registration number, address, telephone number, email, vote casting, images taken at and voice recorded during the shareholders' meeting, and information related to electronic systems access and usage such as IP Address (in case of online attendance and/or access to the shareholders' meeting).

Remark: For registration documents and/or proxy submitted by you to the Company which may contain sensitive data, such as race, blood type, and religion, which are not required for the purpose of holding the shareholders' meeting, the Company would like to inform you that the Company has no intention to collect such sensitive data. As such, you may redact, conceal or taken any action to invisible those sensitive data prior to submitting your documents to the Company. In case you did not conceal those sensitive data contained in your documents, the Company reserves its right to conceal such sensitive data of yours. In such case, it shall be deemed that the Company has not collected any of the said sensitive data.

2. Purpose of the collection, use and/or disclosure

The Company shall collect, utilize or disclose your personal data on a basis of (1) legitimate interest, (2) initiation or fulfilment of a contract, (3) fulfilment of legal obligations or (4) other legal basis pursuant to the Personal Data Protection Act B.E. 2562 (2019), including but not limited to, for the fulfilment of the Company's legal obligations as a public company limited and a listing company in the Stock Exchange of Thailand, identification verification, meeting registration, calculation of meeting quorum, vote counting at the shareholders' meeting, contact and delivery of the Company's documents to you upon your request, e.g. annual report. If you do not wish to provide your personal data to the Company where such personal data is needed for performing the objectives abovementioned, the Company reserves its right to reject your registration to attend the shareholders' meeting or performing any other action for you if such action requires the said personal data.

3. Period for retention of personal data

The Company shall retain your personal data for as long as it is reasonably necessary to fulfil the Company's purpose of personal data collection, utilize and/or disclosure. However, to comply with the applicable laws, the Company may have to retain your personal data for a longer duration, as required by applicable law.

4. Third parties whom the Company may disclose your personal data

The Company may disclose or transfer your personal data to the following third parties:

- 1) Service providers that the Company engages for processing your personal data for the purpose of registration to attend the shareholders' meeting, calculation of the meeting quorum and vote counting in the shareholders' meeting;
- 2) Government agencies or competent authorities, so that the Company fulfills with its legal obligations, e.g. the Department of Business Development, the Ministry of Commerce, and the Stock Exchange of Thailand for submission of minutes of meeting and shareholders list; and
- 3) The Company's website in order to publicize images and/or video taken at the shareholders' meeting and the minutes of the shareholders' meeting.

5. Your rights as data subject

You, as the data subject, are entitled to withdraw consent given for the collection, utilize or disclosure of personal data (only in case the Company rely on your consent), to request access to or to obtain a copy of your personal data processed by the Company, to request for personal data transfer, to object the personal data processing, to delete or de-identity personal data, to restrict the data processing, to request for correction of personal data and to lodge a complaint, subject to rules and procedures as required by the personal data protection laws. The Company may reasonably and lawfully refuse to proceed with your request.

6. Contact detail

Should you have any queries or should you wish to exercise the rights relating to your personal data, please contact the Company at:

Company Secretary Section, Corporate Affairs and Business Transformation Department

Singha Estate Public Company Limited

No. 123, Suntowers Building, Building B, 40th floor, Vibhavadi – Rangsit Road,

Chomphon Subdistrict, Chatuchak District, Bangkok 10900

Telephone Number 02 050 5555, Ext. 512, 513, 515, and 517

Email: Company.Secretary@singhaestate.co.th