Attachment 2

List of Directors in Subsidiaries and Associate Companies

List of directors of the Company, its subsidiaries and associate companies

As of 31 December 2025

No.	Directors	Singha Estate Public Company Limited	Subsidiaries																																								Associate companies							
			Singha Property Development Company Limited	Max Future Company Limited	S Estate Commercial Inter Company Limited	S Estate Commercial Company Limited	S International Holding Company Limited	S Residential Development Company Limited	S36 Property Company Limited	S43 Property Company Limited	S Park Property Company Limited	S KLAS Management Company Limited	S REIT Management Company Limited	S Energy (BVI) Limited	S Energy Holdings (BVI) Limited	S Maldives Private Limited	S.IF. Company Limited	S. IF. 1 Company Limited	S Industrial Estate Company Limited	S Hotels and Resorts (SG) Private Limited	S Services (Maldives) Private Limited	S Hotels and Resorts Public Company Limited	Na Nimmann Company Limited	Laguna Beach Development Company Limited	Laguna Paradise Company Limited	S Hotel Management Company Limited	S Hotel Phi Phi Island Company Limited	Laguna Phuket Club Company Limited	Saltlake Resorts Limited	OC Private Limited	O.K.M. Private Limited	S Hotels and Resorts (UK) Limited	S Hotels and Resorts (HK) Limited	Hillview Private Limited	Prime Locations Management 2 Limited	S Hotels and Resorts (SC) Company Limited	Dream Islands Development 2 Private Limited	APAC Holding Limited Liability Company	S Hotels and Resorts APAC (SG) Private Limited	Prime Locations Management 3 Limited	Dream Islands Development 3 Private Limited	SHR Offshore Holdings Company Limited	Jupiter Hotels Holdings Limited	Jupiter Hotels Limited	Jupiter Hotels Wetherby Limited	FS Senior Company Limited	Venue Hotel Limited	Saturn Hotel Limited	Laguna Service Company Limited	The Hotelier Group Limited	FS JV License Limited	FS Mid License Limited	S Hotels and Resorts Management Company Limited	B.Grimm Power (Angthong) 1 Company Limited	B.Grimm Power (Angthong) 2 Company Limited	B.Grimm Power (Angthong) 3 Company Limited	S One River Company Limited
1	Mr. Petipong Pungbun Na Ayudhya	X																																																
2	Mr. Prasan Chuaphanich	●																																																
3	Mr. Charamporn Jotikasthira	●																																																
4	Mrs. Chananyarak Phetcharat	●																																																
5	Associate Professor Thanavath Phonvichai, Ph.D.	●																																																
6	Chayanin Debhakam, D.B.A.	●	●	●	●	●	●	●	●		●	●		●	●	●	●	●	●	●	●	X	●	●	●	●	●	●	●	●	●	●	●	●		●	●	●	●	●	●										
7	Mr. Voravud Bhirombhakdi	●																																																
8	Mr. Nutchdhawattana Silpavittayakul	●																																																
9	Mr. Vorapat Chavananikul	●																					●																												
10	Mr. Nattavuth Mathayomchan		●	●				●	●	●	●	●		●	●		●	●	●																															●
11	Mrs. Oranee Poolkwan		●	●	●	●																																												
12	Mr. Chairath Sivapompan	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●
13	Mr. Khem Kamwongpin							●	●	●	●	●				●	●	●	●																															
14	Mr. Michael David Marshall																					●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●	●		●	●	●	●
15	Mr. Komjohn Leepraphantkul															●	●	●	●																															
16	Mrs. Tipawan Chayutimand												●																																					
17	Mr. Achawit Singsuwan												●																																					
18	Ms.Kanokwan Sriphian		●	●	●	●	●	●	●	●	●	●		●	●	●	●	●	●	●	●																													
19	Mr. Mohamed Shahdy Anwar															●					●																●			●											
20	Ms. Ng Hooi Shan																			●																			●												
21	Mr. Jukr Boon-long																					●																													
22	Mr. Boriwat Pinpradab																					●																													
23	Mr. Stephen Tirador Briones																					●																													
24	Mr. Yongyoot Luangraittanamart																					●																													
25	Mr. Gunpong Panthongprasert																					●																													
26	Mr. Issarin Patramai																															●	●							●	●		●	●		●	●	●					
28	Nadia Sayed Khadija																													●																						
29	Mr. Gerald Sharma																														●			●																	
30	Mr. Hussain Siraj																															●																			
31	Mr. Sai Shang																																							●	●										
32	Ms. Khin Saw Hlaing																																							●	●										
33	Mr. Zaw Win Maung																																							●	●										
34	Ms. Le Le Wai																																							●	●										
35	Mr. Kontee Worrapitayut																																																●	
36	Ms. Areewan Sriwitchupong																																																●	
37	Mr. Stuart David Reading																																																●	
38	Mr. Edmund Tan Min Hai																																																●	
39	Ms. Ungkhana Tosilanon																																																●	
40	Mr. Amnuay Navachotchaikul																																																●	
41	Mr. Eddy Sea Hock Lye																																																●	
42	Mr. Chaichai Chordokrak																																																●	
43	Mr. Sanjay Kumar Singh																																															●	●	●	
44	Mr. Krit Srichawla																																															●	●	●	
45	Mr. Don Tayatan																																																		●	●	●	
46	Mr. Nopadej Kamasuta																																																		●	●	●	
47	Mr. Anuchit Tangkijsuvanich																																																		●			
48	Ms. Siriwong Bowombunruethai																																																		●	●	●	
49	Mr. Peradach Patanachan																																																			●	●	
50	Mr. Noparat Uapipatanakul																																																					●
51	Ms. Sopida Jirasathit																																																					●
52	Mr. Cherdchai Yiwlek																																																		●	●	●	

X = Chairman

● = Director